

Electricity Markets

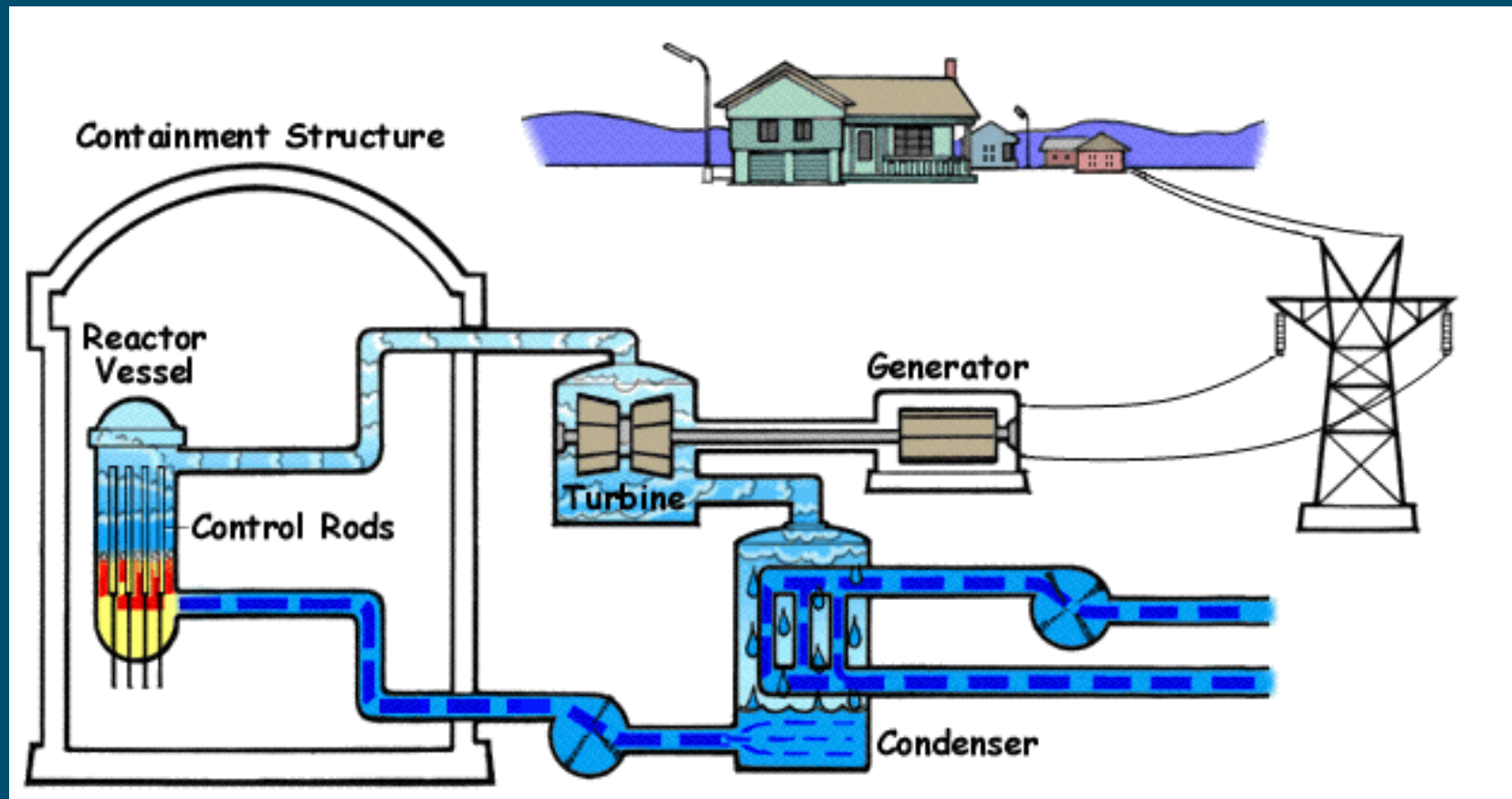
Harsh Desai
Strategy & Policy Development

June 21, 2019



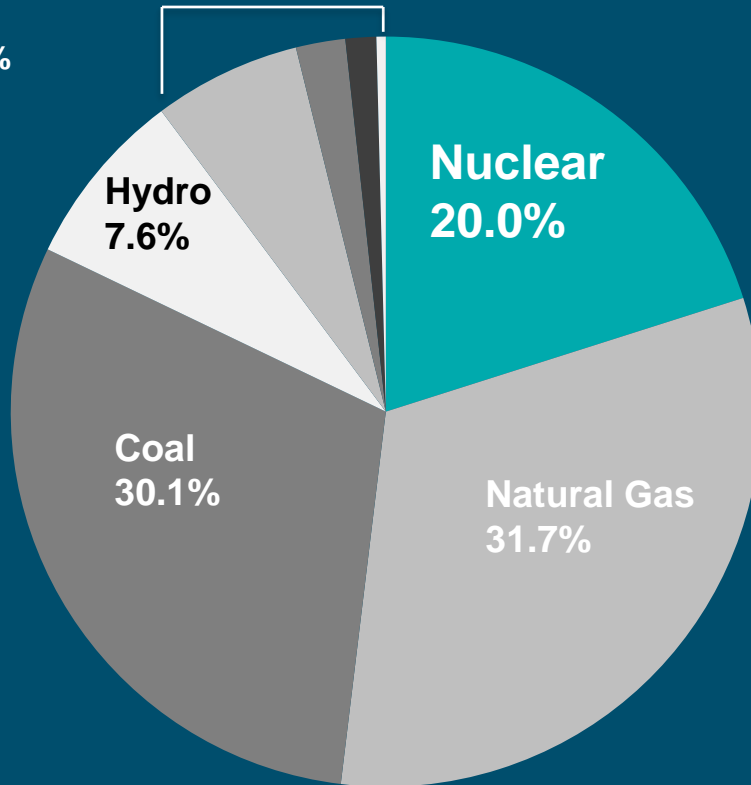


What is Nuclear Power?



U.S. Electricity Generation Fuel Shares

Wind – 6.3%
Biomass & Petroleum – 2.1%
Solar – 1.3%
Geothermal – 0.4%

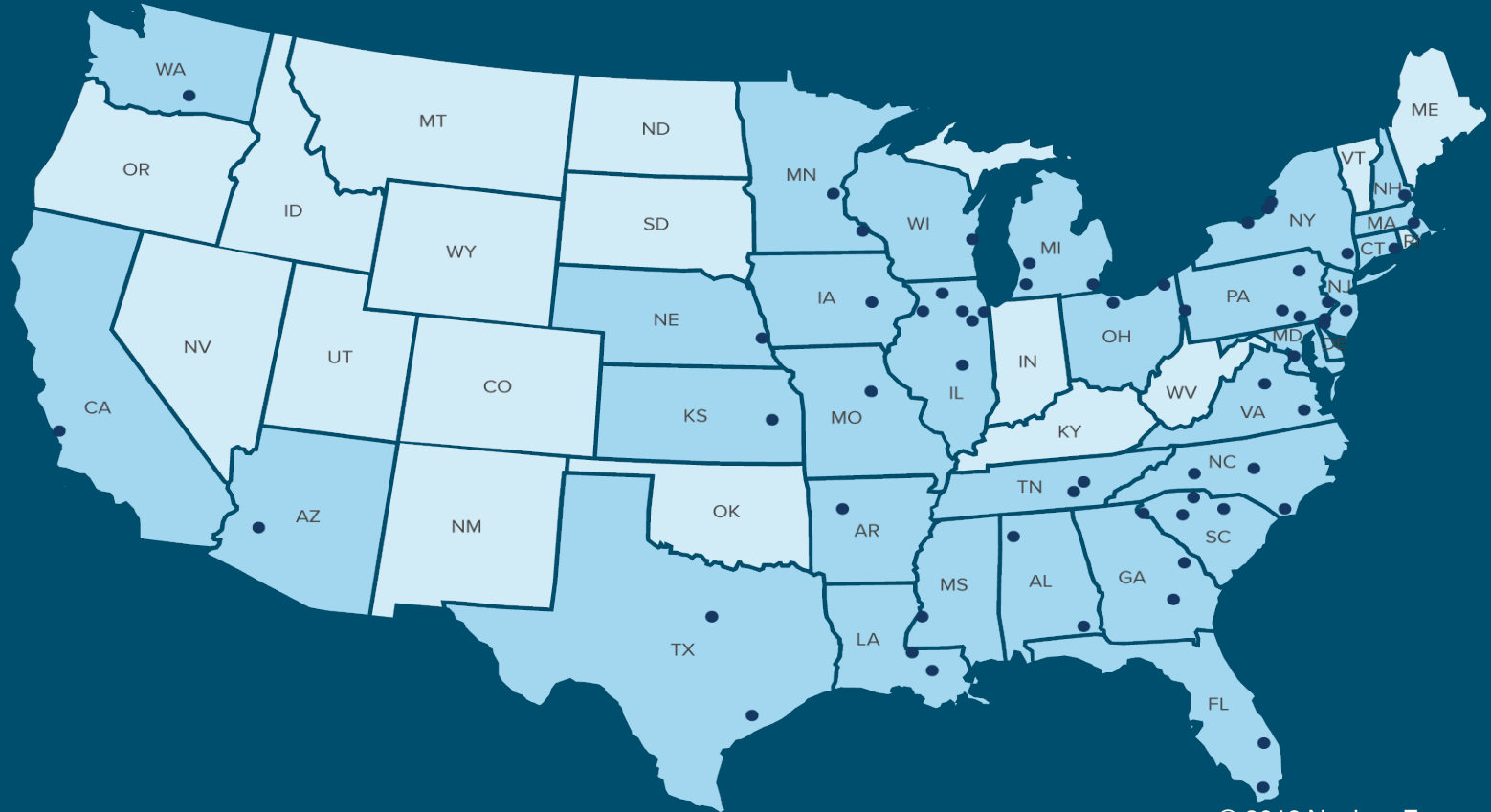


- 20% of the U.S. energy generation comes from nuclear
- 99,635 MWe of baseload capacity in 2017
- 804.9 billion kWh generated
- 92.2% capacity factor



- 97 reactors at 58 sites, in 30 states
- 99,010 MWe of baseload capacity

NUCLEAR ENERGY IN THE U.S.



NUCLEAR CONTRIBUTIONS



AVOIDS
547.5
MILLION
METRIC TONS OF
CARBON
EMISSIONS
EACH YEAR

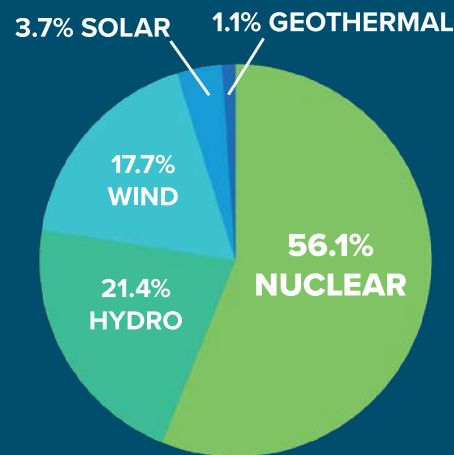
+

PREVENTS
315,000
SHORT TONS
OF **NOX**

AND

374,000
SHORT TONS
OF **SO₂**
EMISSIONS

—AVERAGE—
CAP FACTOR
>90%
SINCE 1999

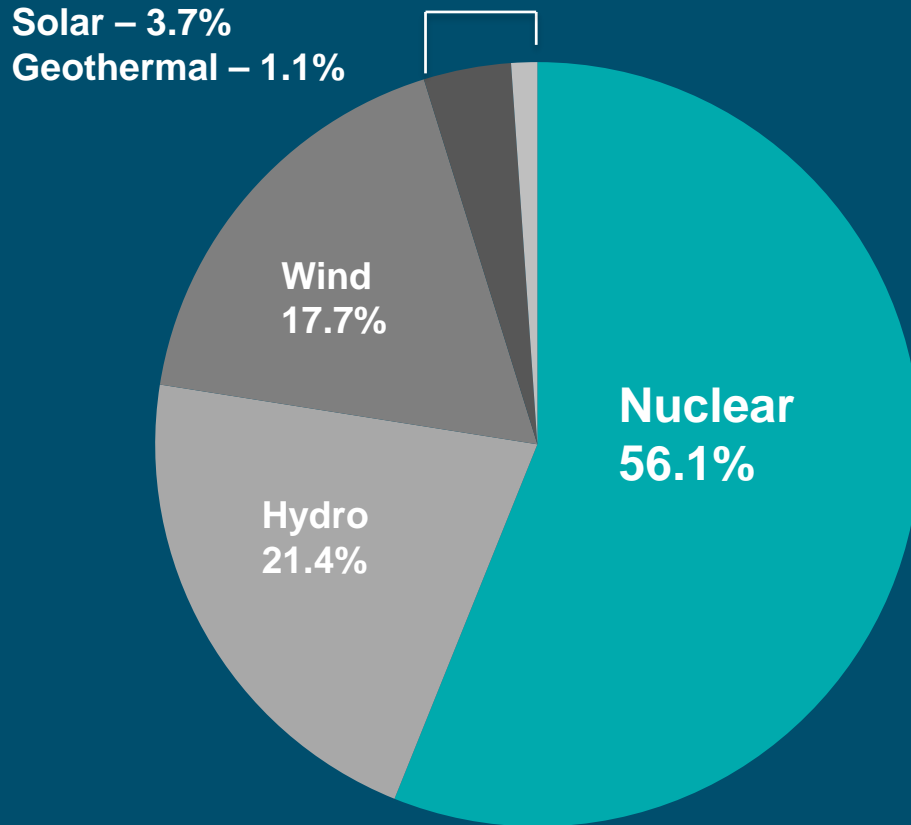


CONTRIBUTES
\$10 BILLION IN FEDERAL
AND **\$2.2 BILLION** IN STATE
TAXES EACH YEAR

SUPPORTS
475,000
JOBS

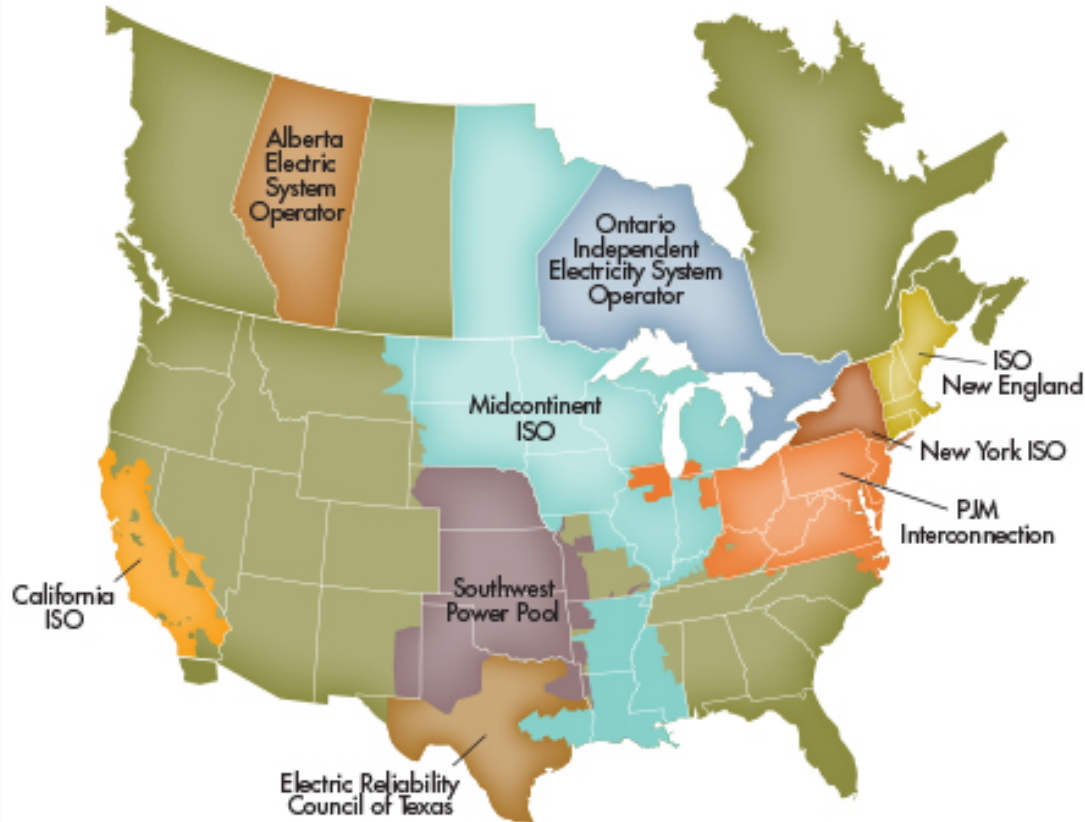
SAVES CONSUMERS
AN AVERAGE OF
 6%
ON ELECTRICITY BILLS

ADDS
\$60
BILLION
TO THE COUNTRY'S
GDP



Over 55% of the U.S. Clean Energy Comes from Nuclear

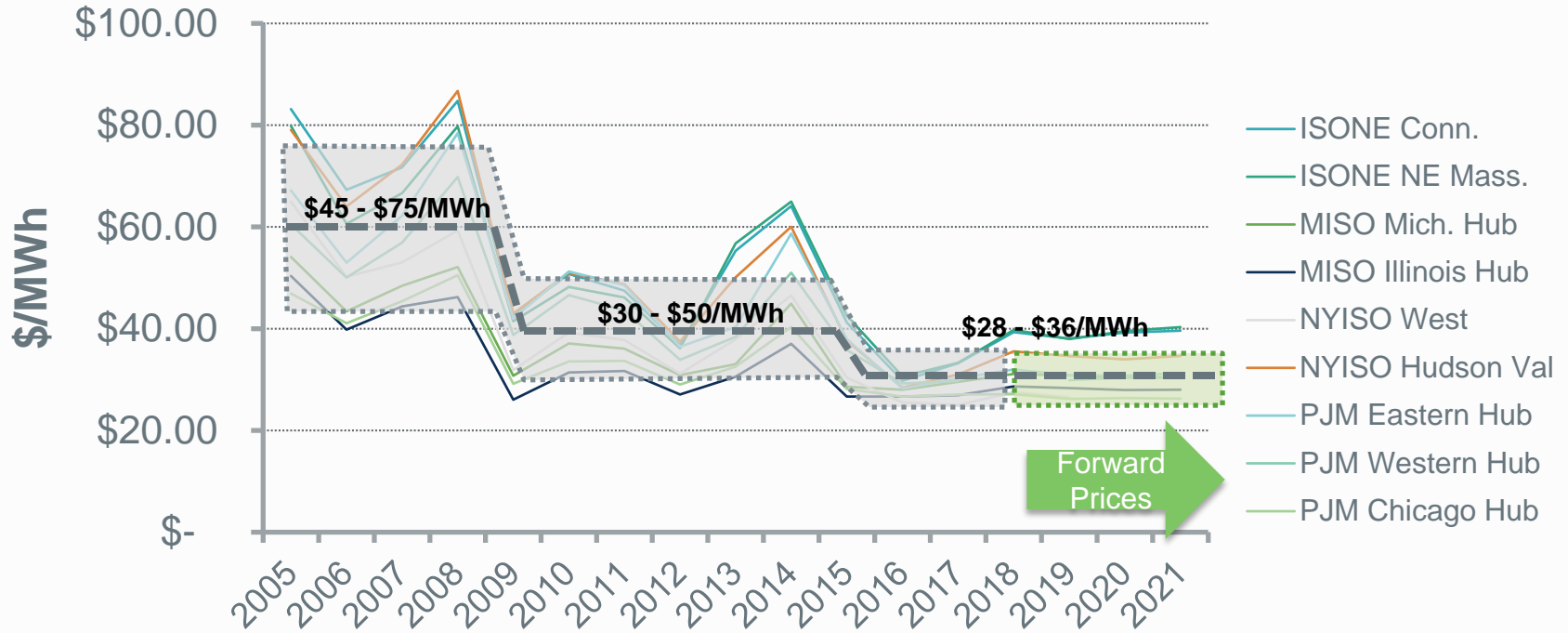
Electricity Markets

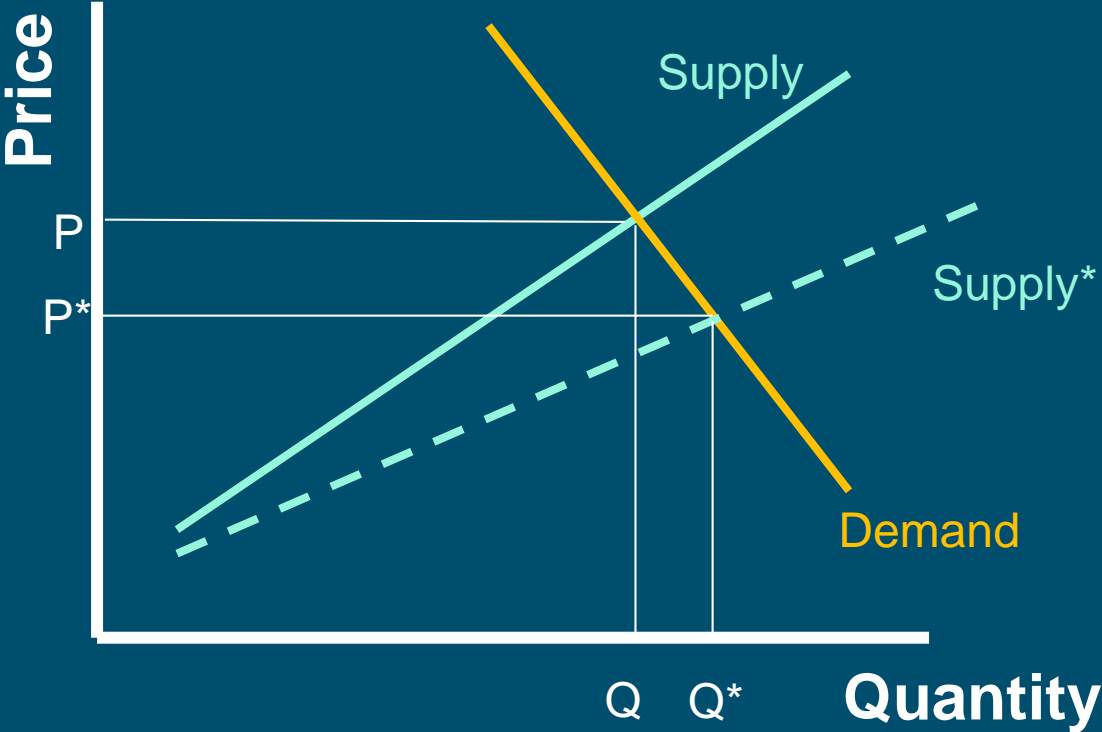


Challenges

- Continuing surge in supply of low-cost shale gas
- Low growth in electricity demand
- Failure of markets to recognize environmental attributes
 - Fuel/technology diversity is undervalued
 - State and federal policies that promote only renewables
- Transmission constraints
- Market design issues

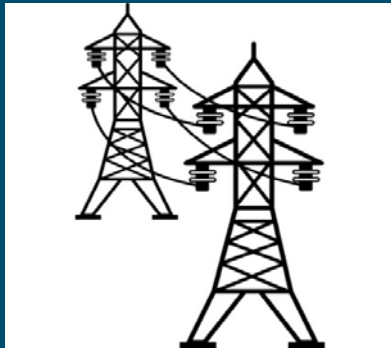
Declining Electricity Prices





Power plant owners bid to provide power in markets

Grid Operator



“Power plant operators, I am going to need more electricity in Washington, DC today at 5:30pm due to REMI Conference happy hour.

How much do you need to be paid?”

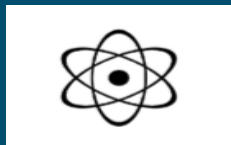
“How Much Extra Would It Cost Me to Run the Plant?”



“I need to buy more coal and bring in a couple of workers. \$25 per MWh is worth it for me to generate power.”



“I can buy natural gas at \$4/mmBTU. I’m not the most efficient plant, but I’m pretty good. I can cover my costs at \$32 per MWh.”

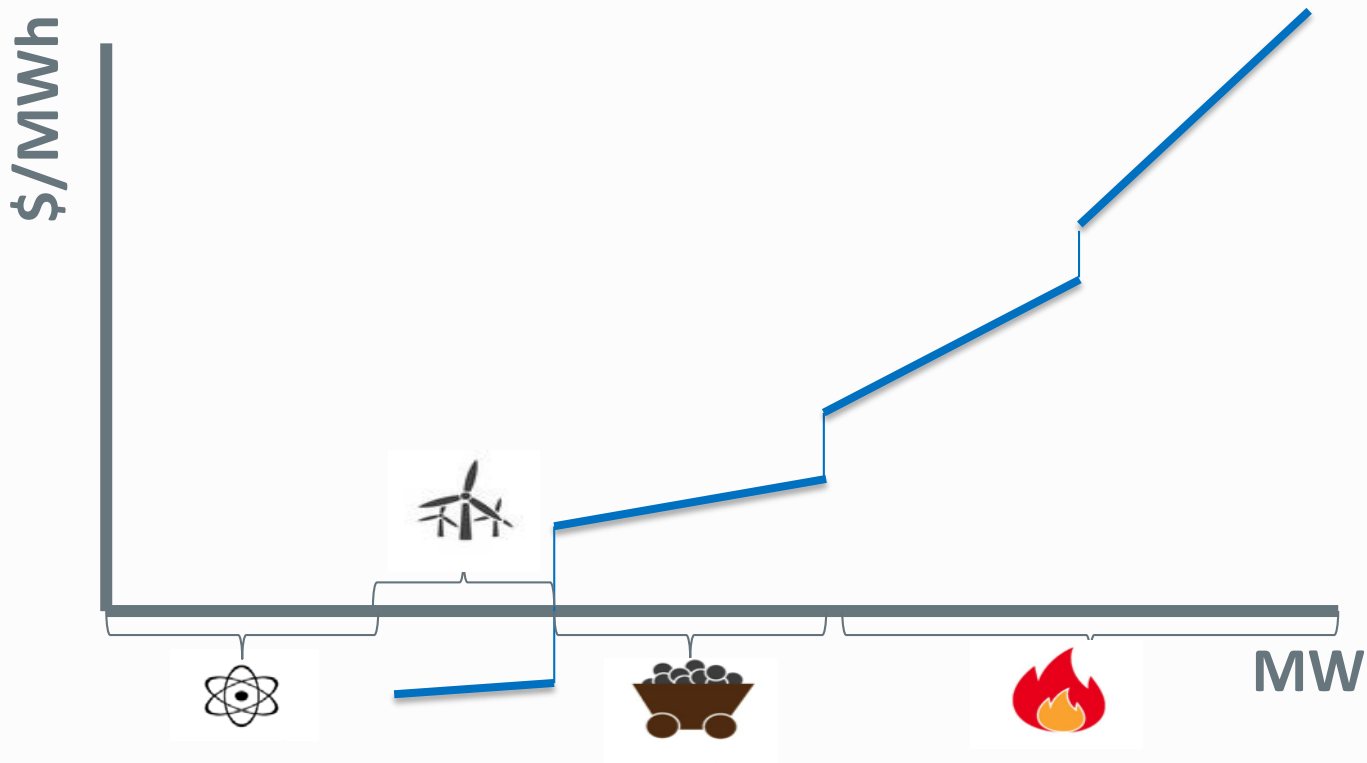


“I am running at 100% no matter what. Let the other generators set the market. I am a price taker.”

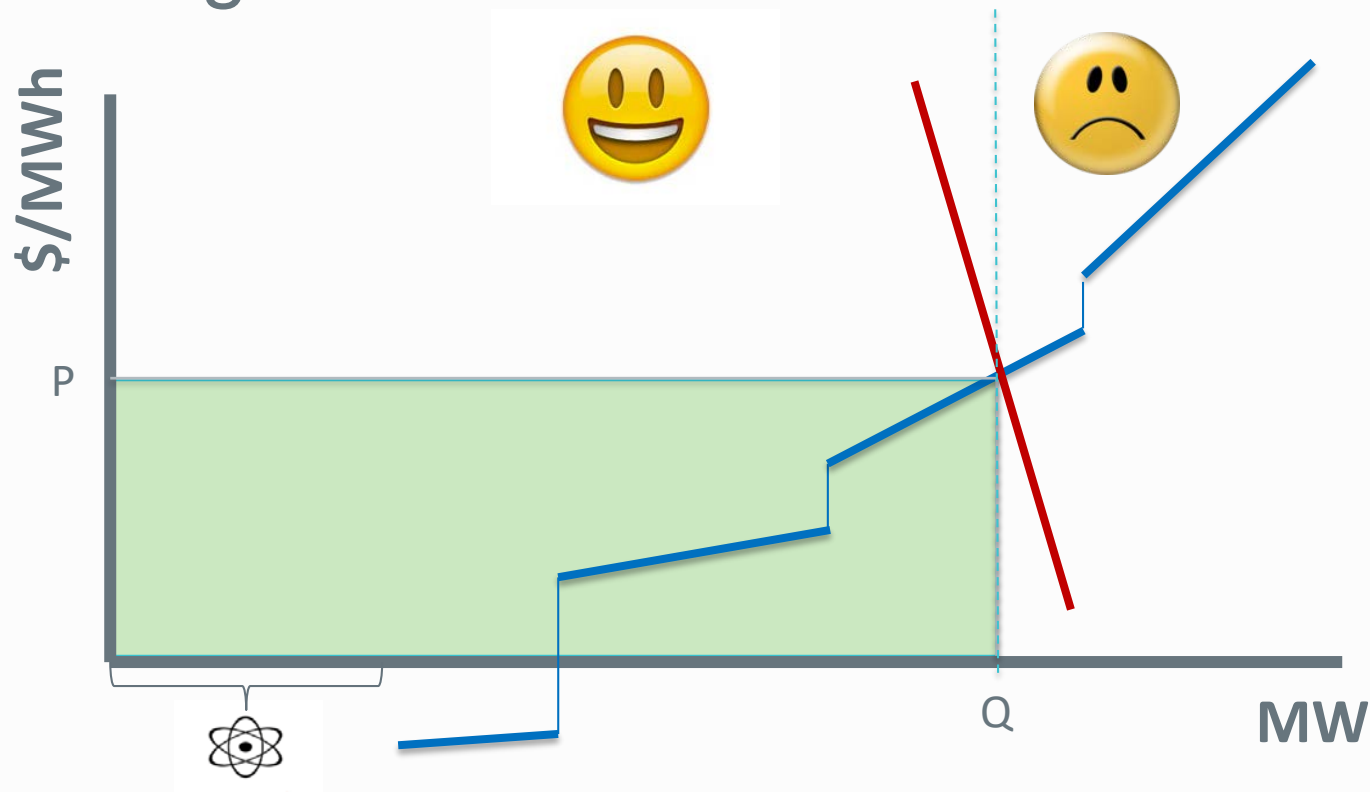


“I get a tax credit as long as I sell my generation. I can bid negative \$20 per MWh (pay you) and still make profit.”

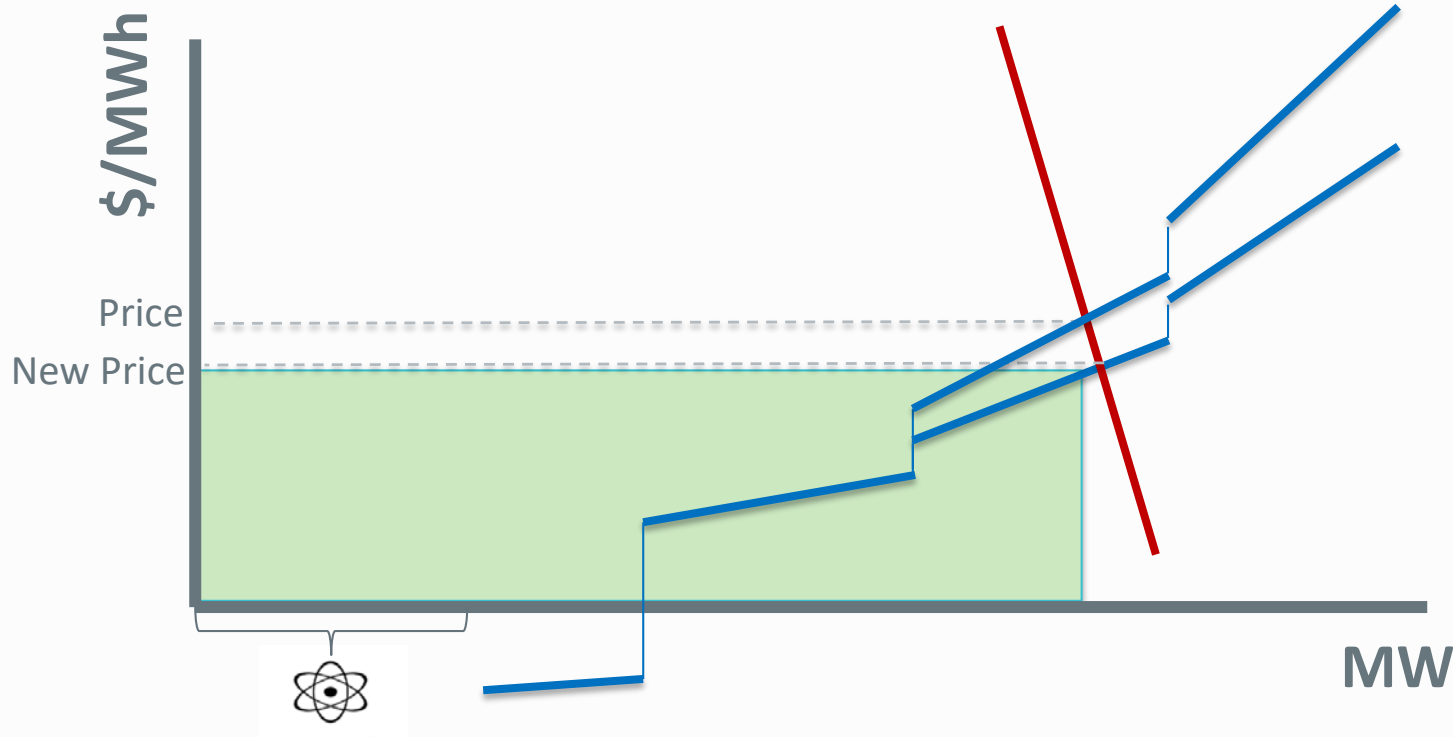
Building a Supply Curve



Finding a Price



Falling Natural Gas Prices



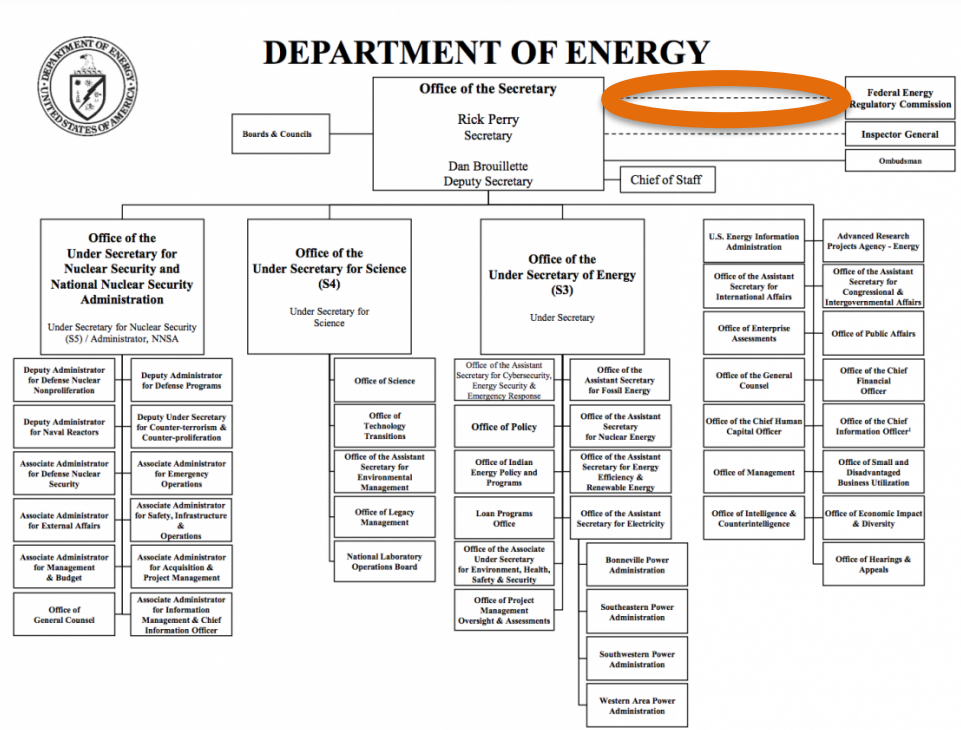
White House Direction

- President Trump directed Sec. Perry to address issue
 - “take immediate steps to stop the loss of these resources”
- DOE considering authorities
 - Emergency action to prevent closure – FPA 202(c)
 - Defense Production Act to prioritize national security procurements

Executive Branch



- Department of Energy Organization Act (1975)
- Federal Energy Regulatory Commission
 - Independent
 - Secretary has special standing



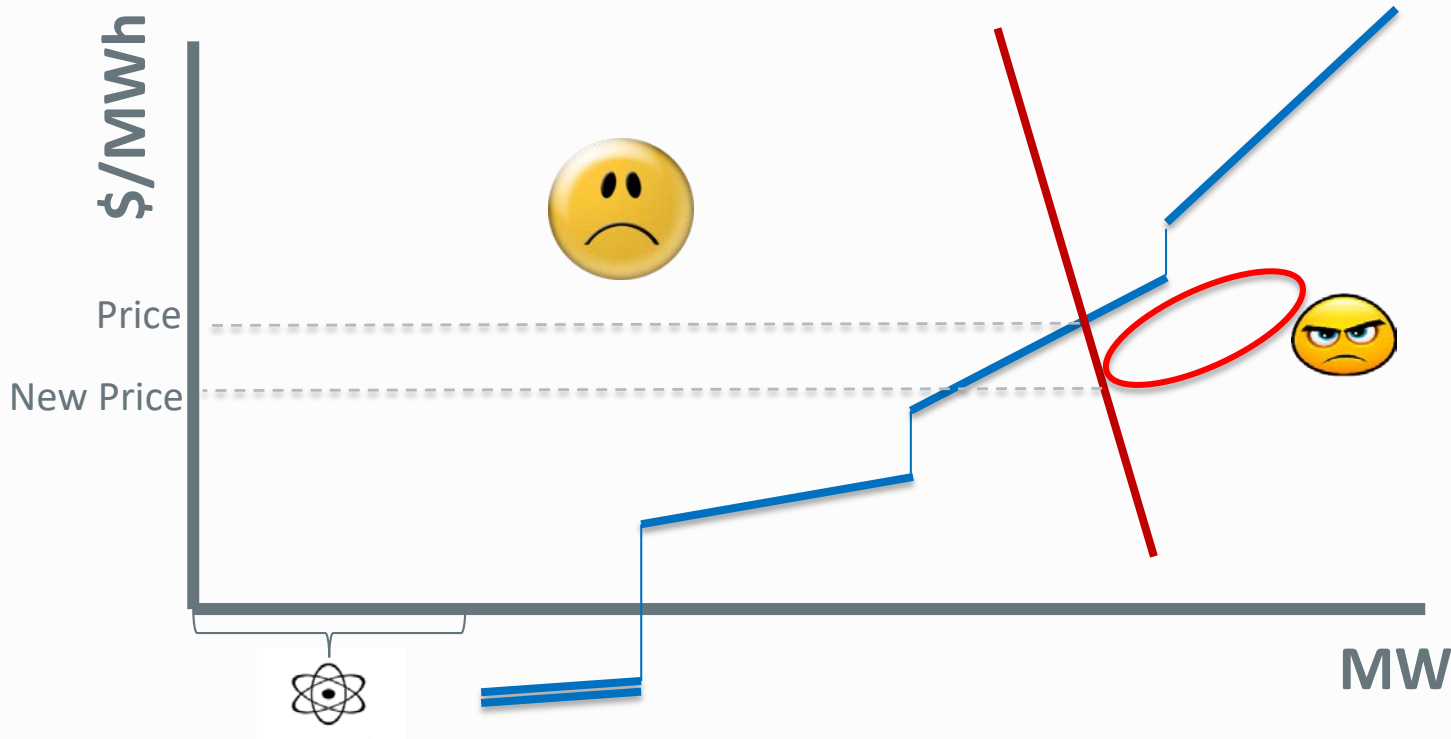
May 2018

DOE NOPR to FERC (2017)

- Secretary Perry proposed rule to FERC
- Require rules that allow fuel-secure generation units to recover costs
 - 90 days of fuel on-site
 - Provides reliability services
- FERC declined to implement proposed rule
 - Longer-term effort on resilience



Policies to Promote Renewables



Grid Operators on Resilience

- ISO New England – We have a problem
 - Relying on natural gas, unable to ensure supply
“the constrained gas-fuel infrastructure is unable to supply all of the region’s increasing number of fuel generators”

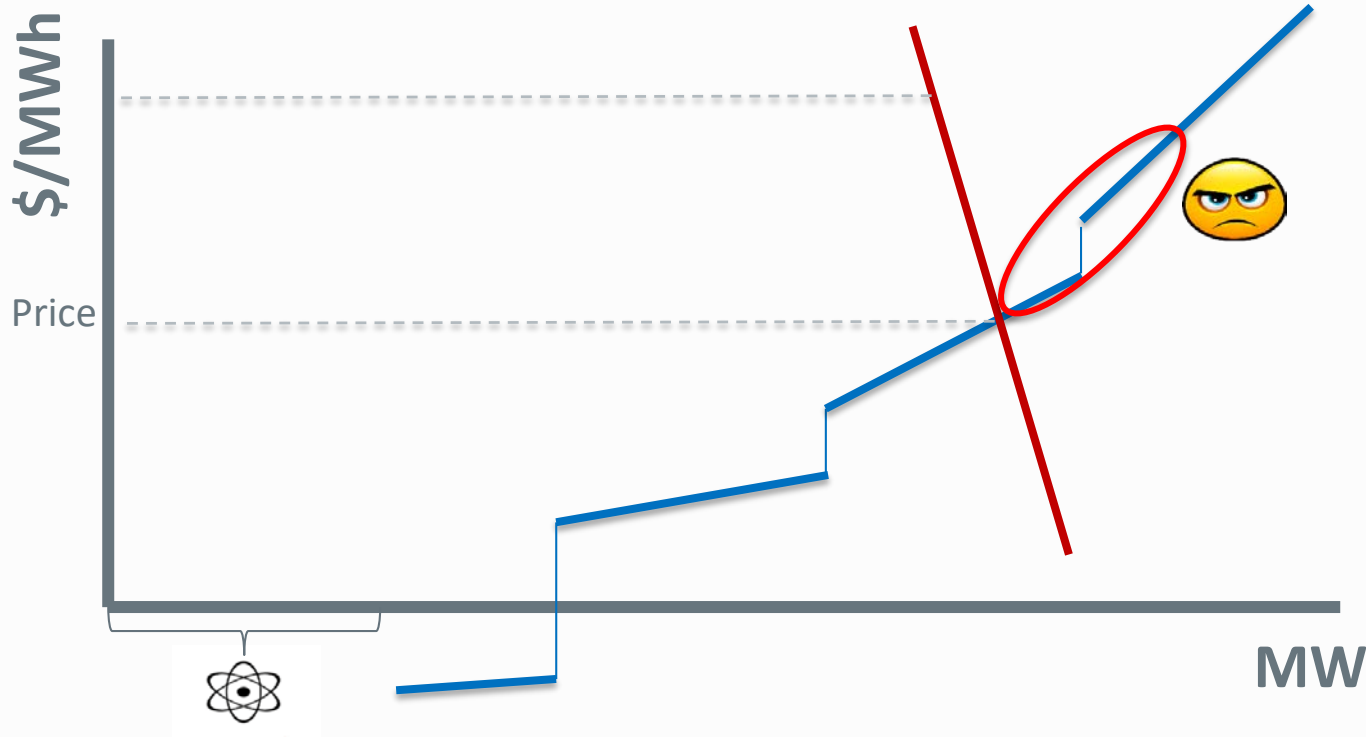
- PJM – We need to look into this
 - Natural gas coordination is difficult
 - Should reform how we set prices to better recognize resilient sources
 - Nuclear and coal closures would risk loss of load in winters

Role of States

- Federal Power Act – Regulation of electric resource adequacy left to states

- State policies to preserve nuclear plants
 - New York
 - Illinois
 - New Jersey
 - Connecticut
 - Others?

Policies to Preserve Nuclear



State Policies and Markets

- Are Zero Emission Credits legal?
 - So far, yes – Affirmed at circuit and appellate courts
 - Awaiting Supreme Court

- Can Zero Emission Credits work with market rules?
 - PJM said yes, FERC said no
 - Can plants opt out from the capacity market?
 - Still uncertain

Nuclear Plants Saved from Premature Closures

Plant	State	Capacity (MWe)	Projected Closure Year	Electricity Generated (billion kWh in 2018)	CO ₂ Emissions Avoided (Million tons per in 2018)
Clinton	Illinois	1,060	2017	8.3	8.1
Fitzpatrick	New York	851	2017	6.5	3.1
Ginna	New York	582	2017	4.7	2.2
Hope Creek	New Jersey	1,172	~2020	9.5	6.6
Millstone 2 & 3	Connecticut	2,088	~2020	16.9	7.6
Nine Mile Point 1 & 2	New York	1,916	2017-2018	15.4	7.2
Quad Cities 1 & 2	Illinois	1,819	2018	15.5	10.6
Salem 1 & 2	New Jersey	2,328	~2020-2021	18.9	13.0
TOTAL		11,816		95.8	58.3

11,816 MWe
baseload capacity

More than 7,400
direct jobs saved

More electricity
generation than all
U.S. utility solar in
2018

58.3 million metric
tons of CO₂ avoided

Policies to Price Carbon

