

# Resilience Assessment and Management in Transportation Networks

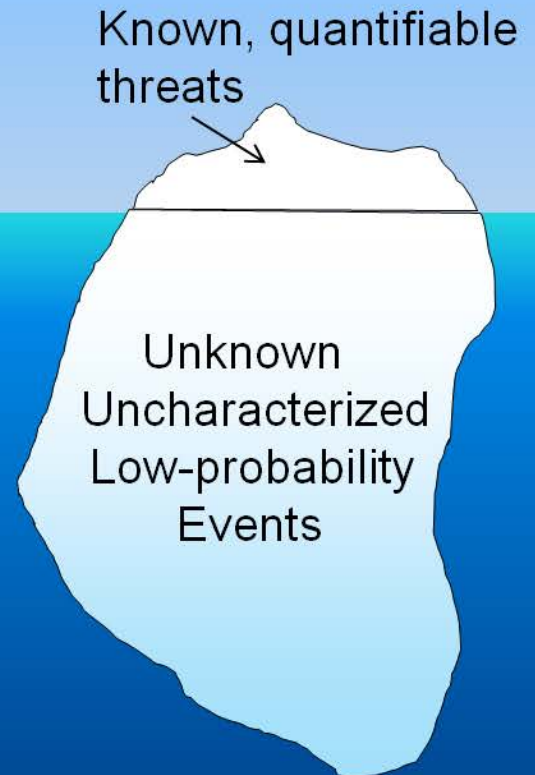
**Igor Linkov**

Risk and Decision Sciences Team,  
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Adjunct Professor, Carnegie Mellon University and  
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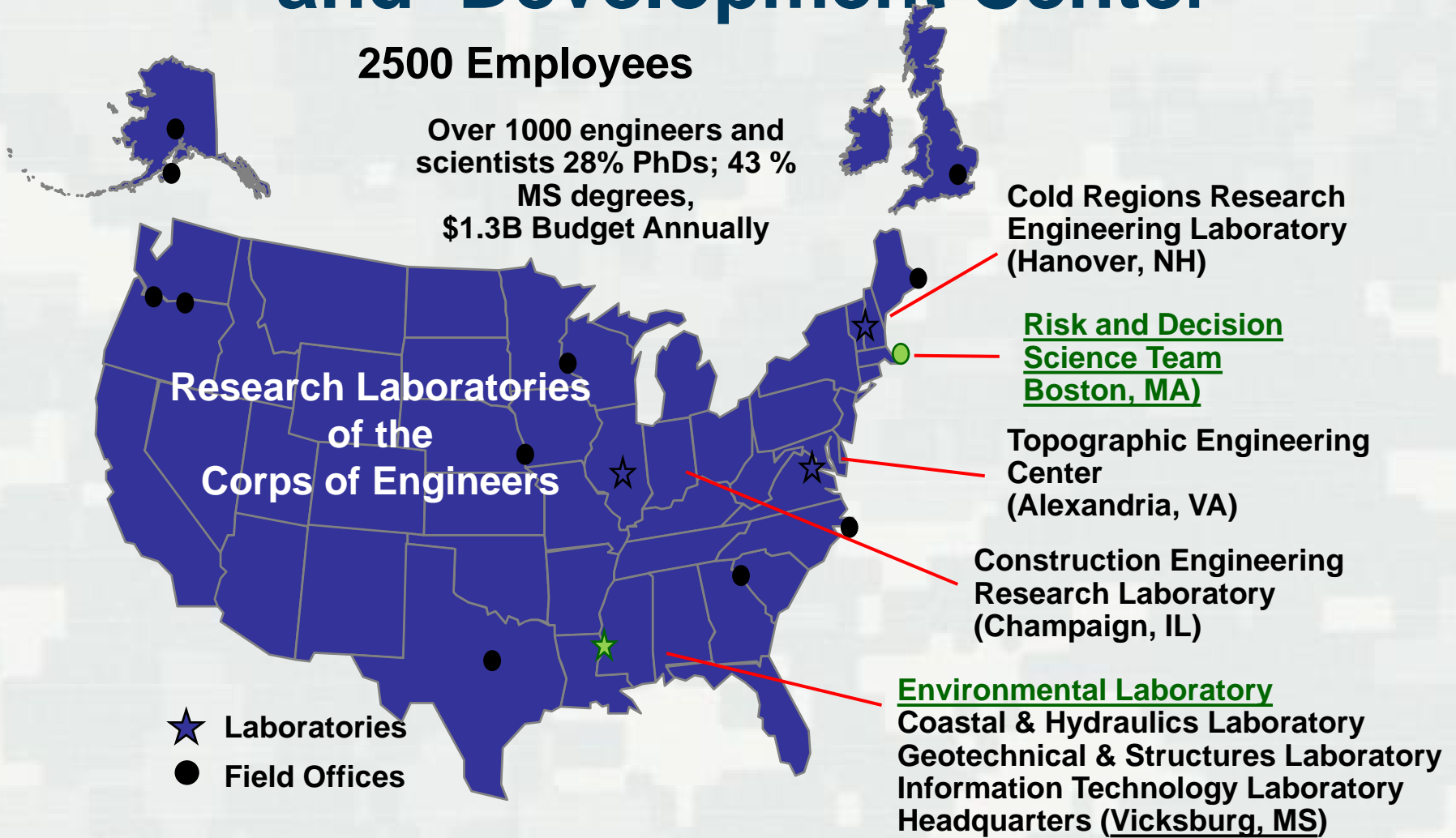
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# US Army Engineer Research and Development Center

2500 Employees

Over 1000 engineers and scientists 28% PhDs; 43 % MS degrees,  
\$1.3B Budget Annually



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# Main Ideas

- Transportation is a complex and adaptive system and system analysis is necessary
- Risk and Resilience are different and should be treated differently
- Resilience can be quantified using Metrics-based and Network Science tools
- Efficiency, Resilience and Smartness are different, have different economic impacts and ways to manage



# Calls for Resilience

The White House  
Office of the Press Secretary

For Immediate Release

October 31, 2013

## Presidential Proclamation -- Critical Infrastructure Security and Resilience Month, 2013

CRITICAL INFRASTRUCTURE SECURITY AND RESILIENCE MONTH, 2013

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BY THE PRESIDENT OF THE UNITED STATES OF AMERICA

A PROCLAMATION

Over the last few decades, our Nation has grown increasingly dependent on critical infrastructure, and our national and economic security. America's critical infrastructure is complex and diverse, combining both cyberspace and the physical world -- from power plants, bridges, and interstates to Federal buildings and massive electrical grids that power our Nation. During Critical Infrastructure Security and Resilience Month, we resolve to remain vigilant against foreign and domestic threats, and work together to further secure our systems, and networks.

“**Resilience**” means the ability to anticipate, prepare for, and **adapt** to changing conditions and **withstand, respond to,** and **recover** rapidly from disruptions.

The White House  
Office of the Press Secretary

For Immediate Release

May 11, 2017

(vi) Effective immediately, it is the policy of the executive branch to build and maintain a modern, secure, and more **resilient executive branch IT architecture.**

## Presidential Executive Order on Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure

EXECUTIVE ORDER

**Risk** -- “a situation involving exposure to danger [threat].”

**Security** -- “the state of being free from danger or threat.”

**Resilience** -- “the capacity to recover quickly from difficulties.”

### **Don't conflate risk and resilience**

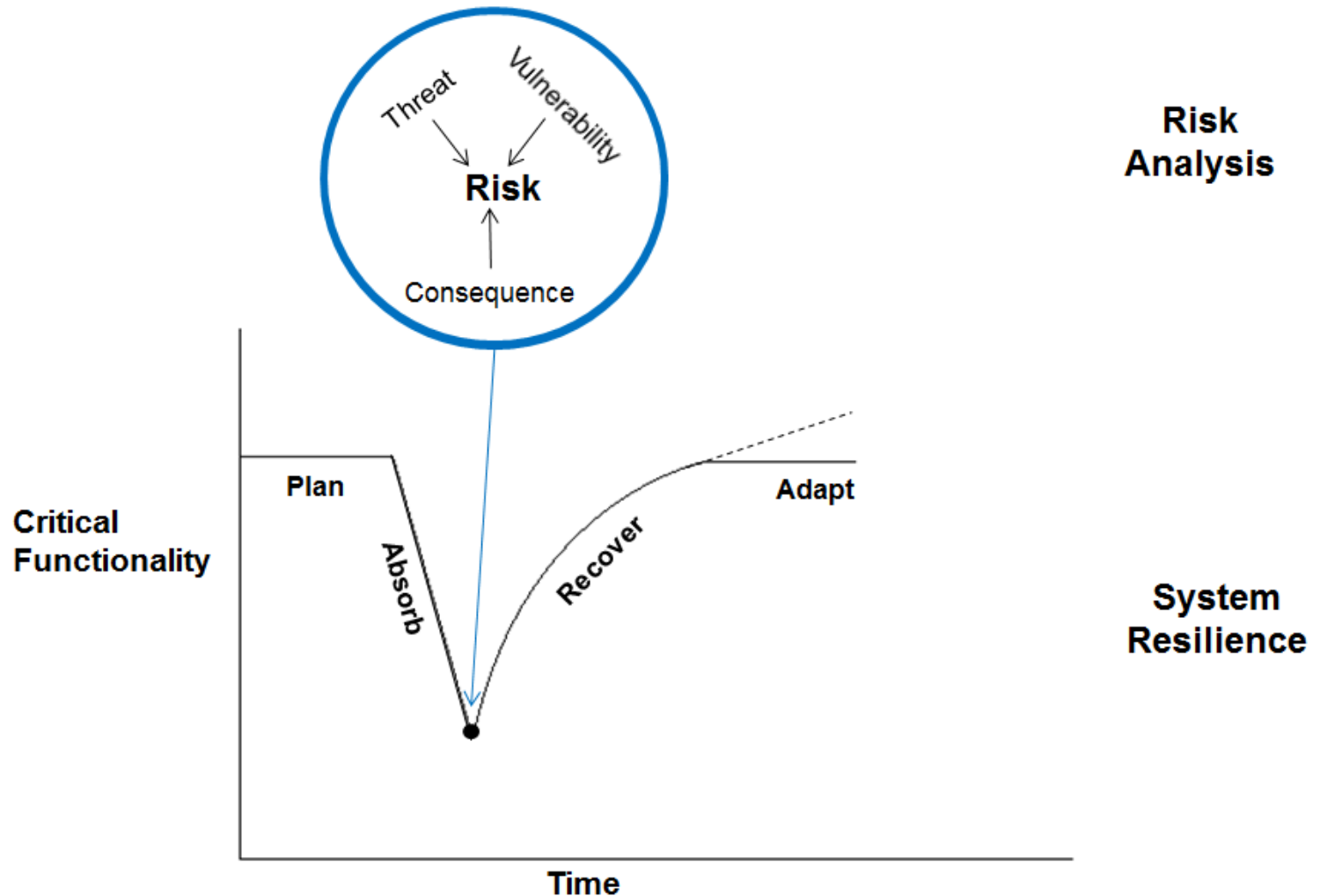
'Risk' and 'resilience' are fundamentally different concepts that are often conflated. Yet maintaining the distinction is a policy necessity. Applying a risk-based approach to a problem that requires a resilience-based solution, or vice versa, can lead to investment in systems that do not produce the changes that

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**Definitions by Oxford Dictionary**



# System Risk/Security and Resilience

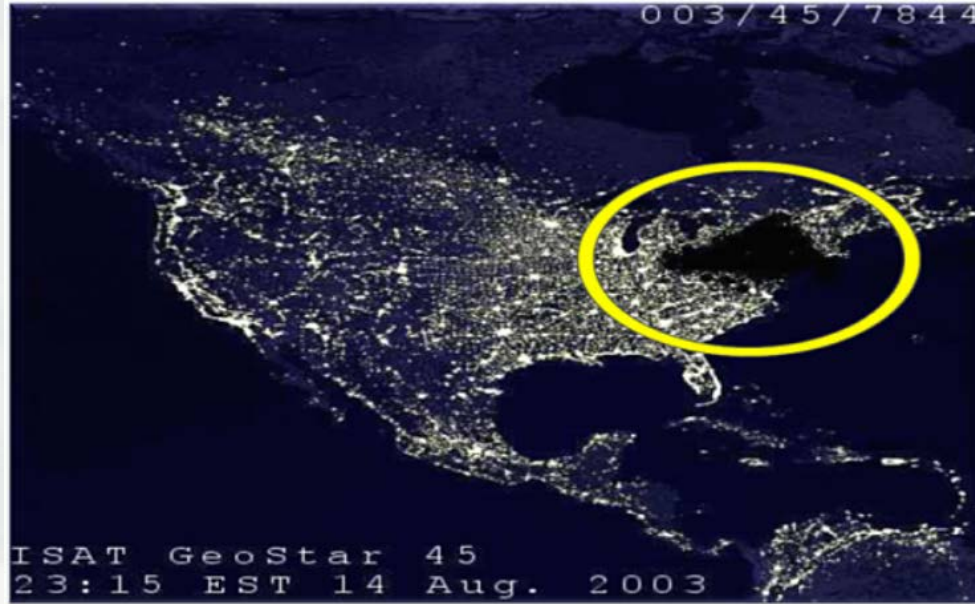






From World Economic Forum

# Failure of Relatively Simple System: Northeast blackout of 2003



- How can a software bug of an energy company in Ohio lead to a blackout in New York City?
  - August 14-16, 2003
  - A software bug in the energy company's alarm system left causing operators to remain unaware of the need to re-distribute load after overloaded transmission lines drooped into foliage.
  - What should have been a manageable local blackout cascaded into collapse of the Northeast US electric grid



# Can Digitalization Help?



- While FPL has invested nearly \$3 billion to build a stronger, smarter energy grid, with this powerful of a storm, customers should prepare for potentially prolonged power outages

Sep 5, 2017

JUNO BEACH, Fla., Sept. 5, 2017 /PRNewswire/ -- Florida Power & Light Company (FPL) today announced that it is closely monitoring the path of Hurricane Irma and preparing to respond safely and as quickly as possible should the storm impact its service area.

## More Than 10 Million People Lost Power in Florida

Thanks to Hurricane Irma, the southwest of the state's electrical grid will need a "wholesale rebuild."

SEP 11, 2017 | TECHNOLOGY



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# FPL spent \$3 billion preparing for a storm. So why did Irma knock out the lights?



BY NICHOLAS NEHAMAS AND NANCY DAHLBERG  
[nnehamas@miamiherald.com](mailto:nnehamas@miamiherald.com)

SEPTEMBER 21, 2017 8:00 AM



An electrical worker repairs stoplights the morning after Hurricane Irma swept through Naples, Florida.

The **Slate**st

YOUR NEWS COMPANION

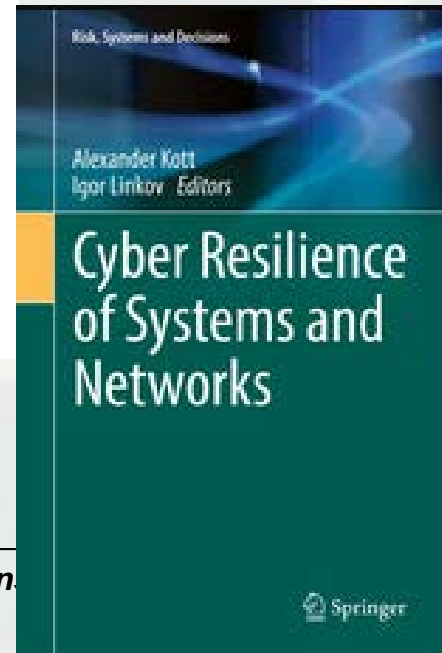
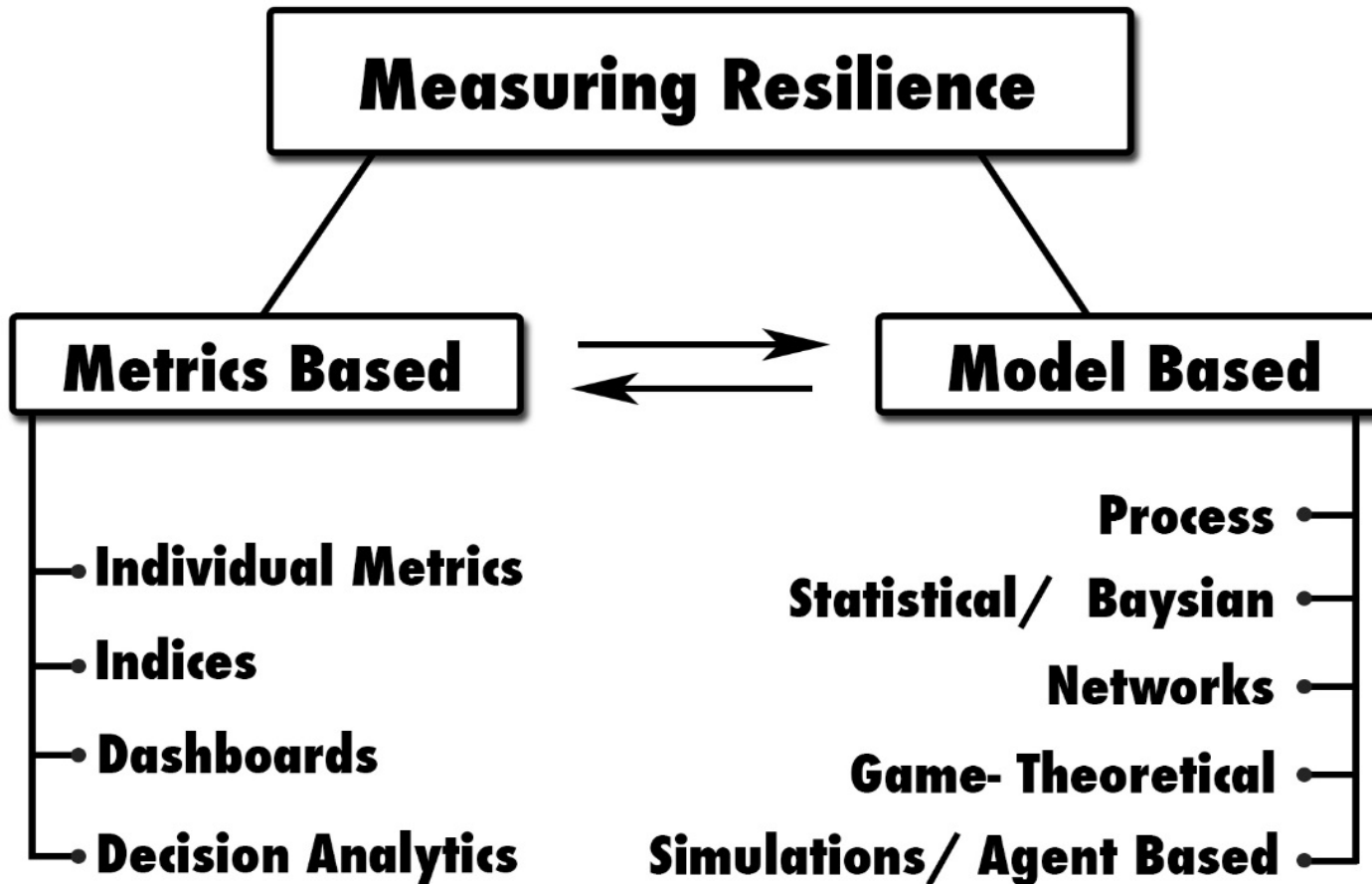
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## After Irma, Florida's Smart Grid Needs the Longest and Most Complex Restoration in U.S. History



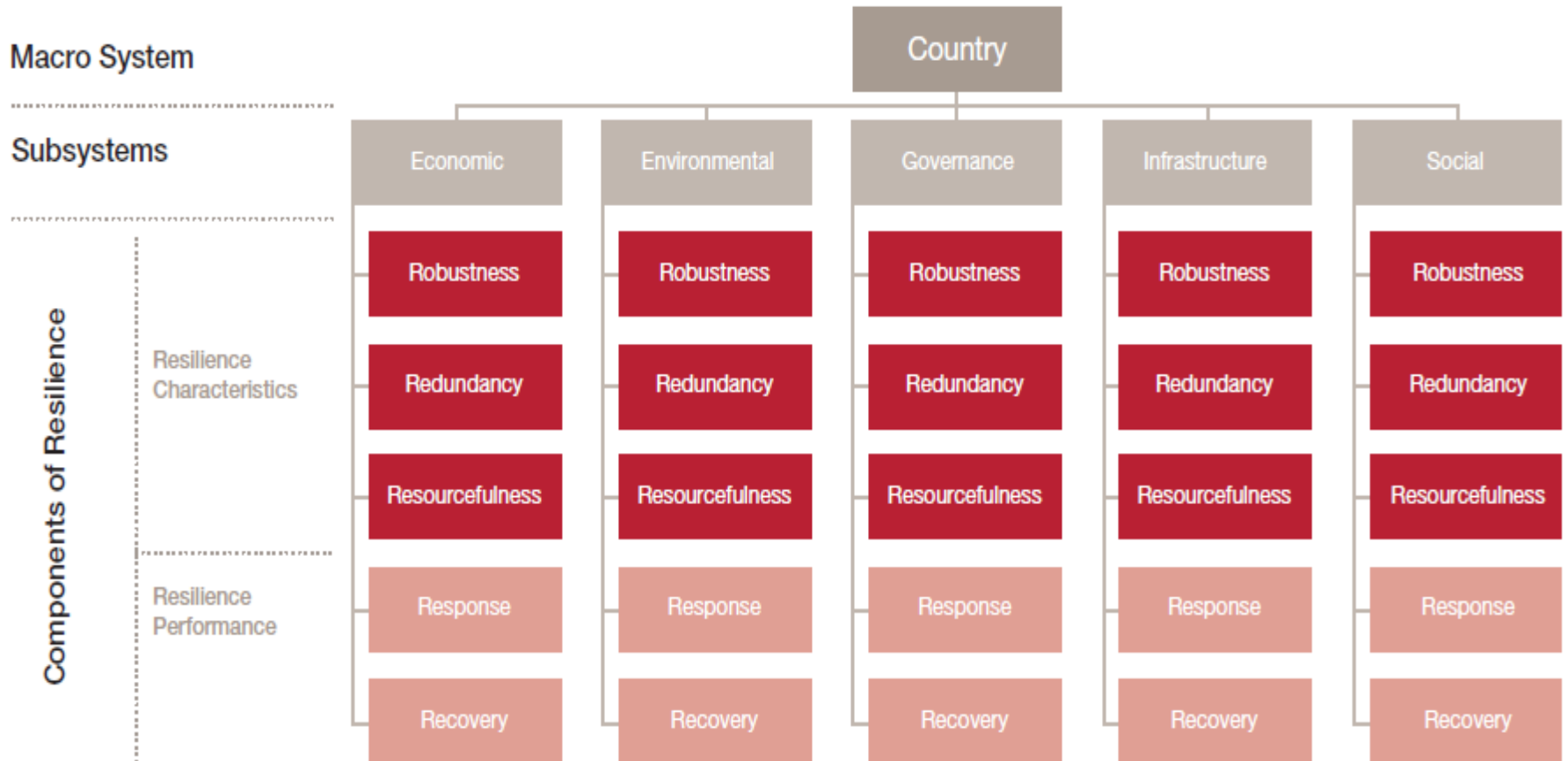
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# How to Measure Resilience?



# State of Resilience Assessment

Figure 1 What is resilience?



Source: World Economic Forum

# Issues with Using Metrics-Based Approaches to Measure Resilience

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Lack of Causal Model

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Changing environments and circumstances may change correlating factors

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Changing business and management plans may change how previously causal factors interact

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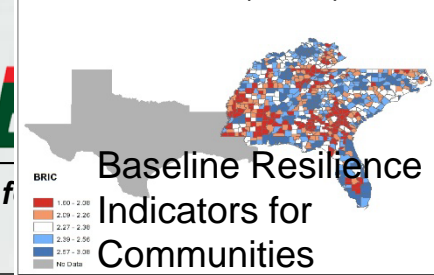
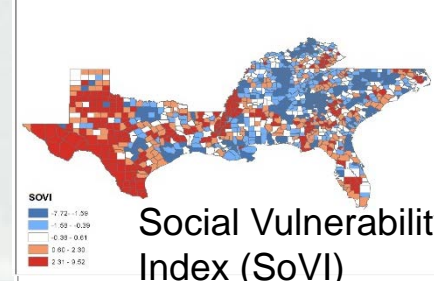
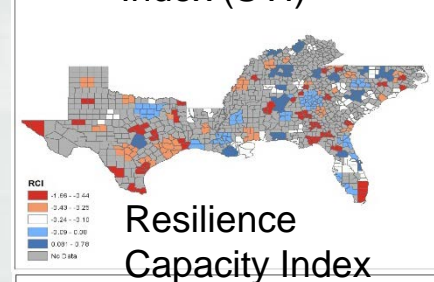
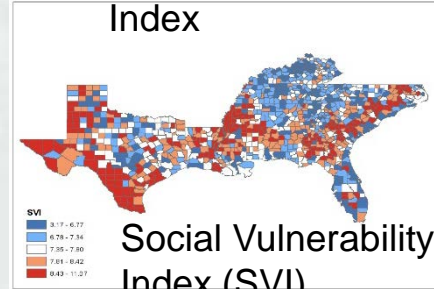
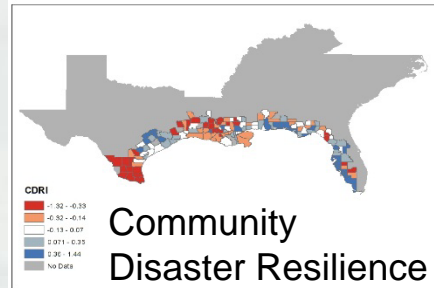
May not work in circumstances different than under those they were designed for

***Not everything that counts can be counted, and not everything that can be counted counts.***  
Albert Einstein



# Validating Resilience Indices

- 5 county-level resilience and vulnerability indices
- Relative rather than absolute scores
- Different aggregations of much the same data –
  - (Gini, poverty rate, vehicle access, hospitals, workforce composition, etc.)
- Adjacent counties show different patterns of relative resilience/vulnerability. What should states rely on to make investment decisions?

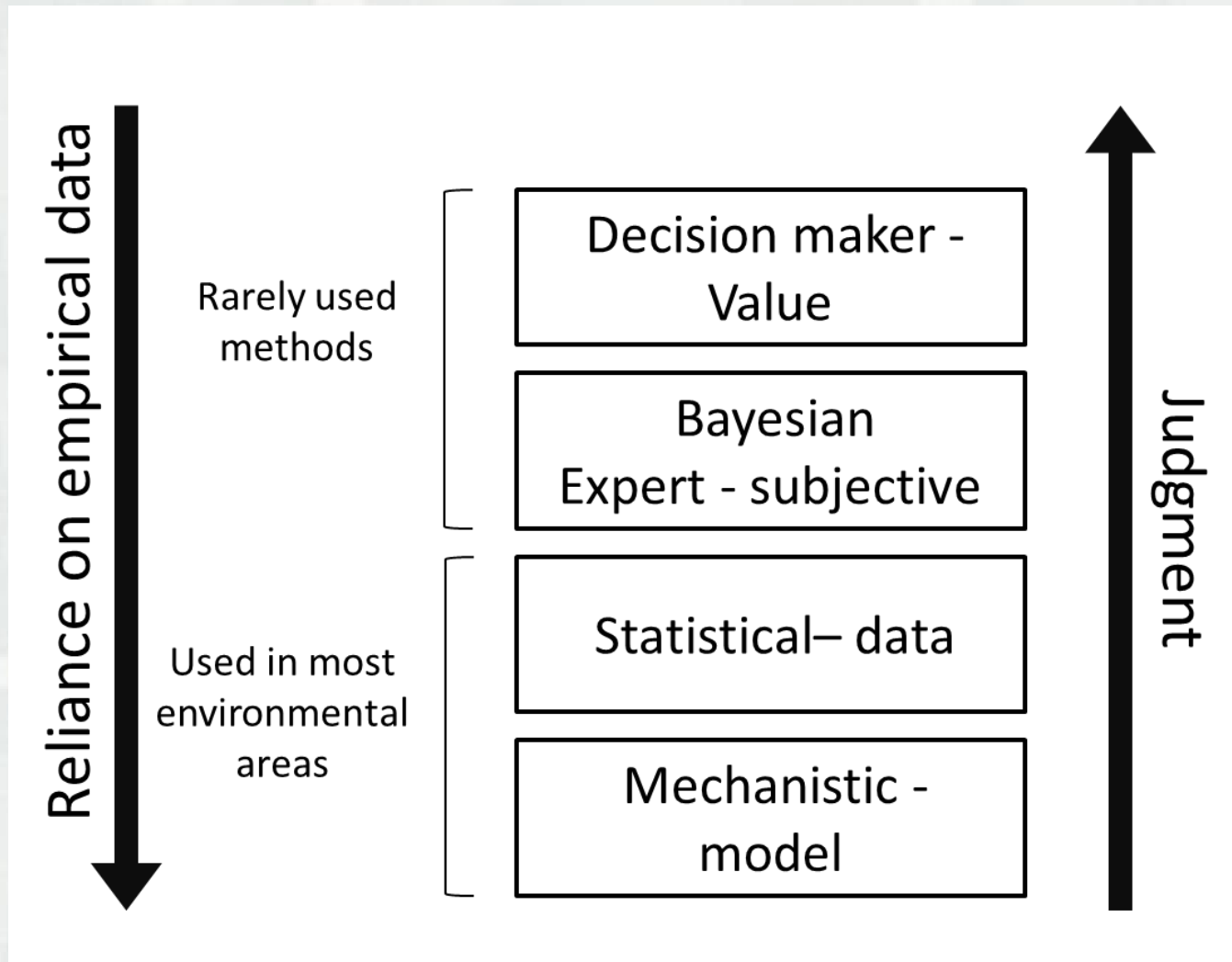


		CDRI	RCI	BRIC	SOVI	SVI
		Low -----High	Low -----High	Low -----High	Low -----High	Low -----High
Galveston Region	Cameron, LA	[Green bar]	[Green bar]	N/A	[Green bar]	[Green bar]
	Jefferson, TX	[Green bar]	[Green bar]		[Green bar]	[Green bar]
	Chambers, TX	[Green bar]	[Green bar]		[Green bar]	[Green bar]
Mobile Region	Mobile, AL	[Red bar]	[Red bar]	[Red bar]	[Red bar]	[Red bar]
	Baldwin, AL	[Red bar]	N/A	[Red bar]	[Red bar]	[Red bar]
	Escambia, FL	[Red bar]	[Red bar]	[Red bar]	[Red bar]	[Red bar]
	Santa Rosa, FL	[Red bar]	[Red bar]	[Red bar]	[Red bar]	[Red bar]
Tampa Region	Hillsborough, FL	[Blue bar]	[Blue bar]	[Blue bar]	[Blue bar]	[Blue bar]
	Manatee, FL	[Blue bar]	[Blue bar]	[Blue bar]	[Blue bar]	[Blue bar]
	Sarasota, FL	[Blue bar]	[Blue bar]	[Blue bar]	[Blue bar]	[Blue bar]

Bakkensen, Linkov et al (2016)



# Ways to Model

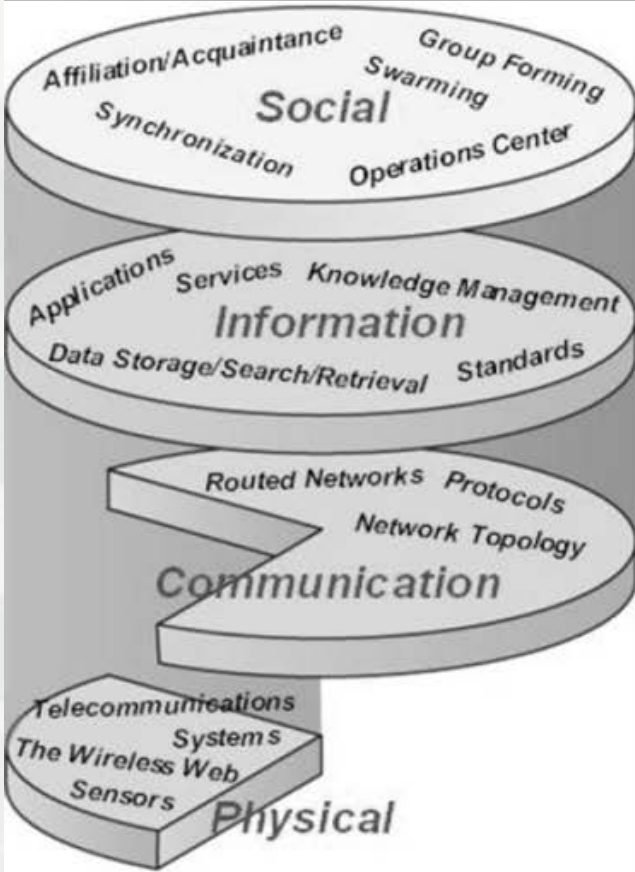


From Keisler and Linkov, 2014

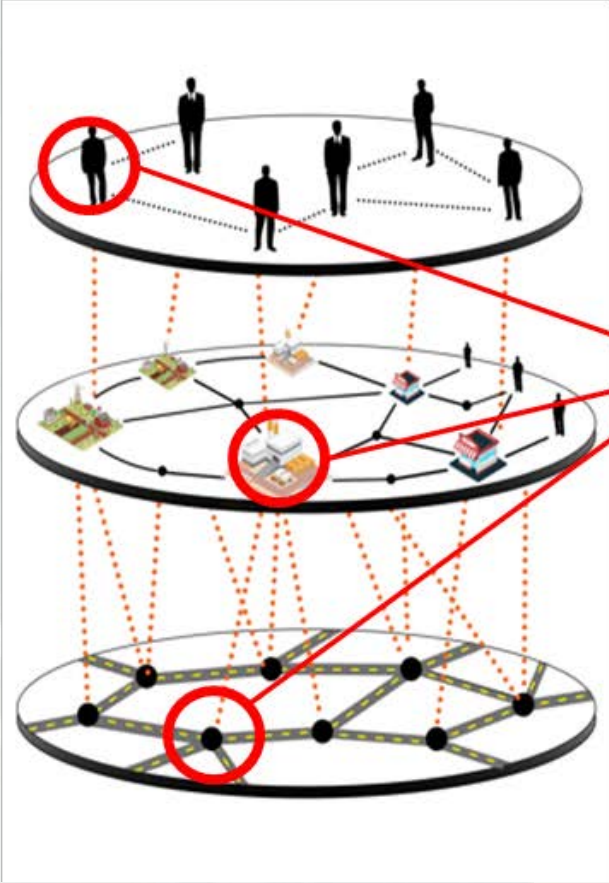


# Vision for Systems Resilience

## Real World



## Model



## Operations

Management Alternatives

# Example: Resilience Quantification in Transportation Network

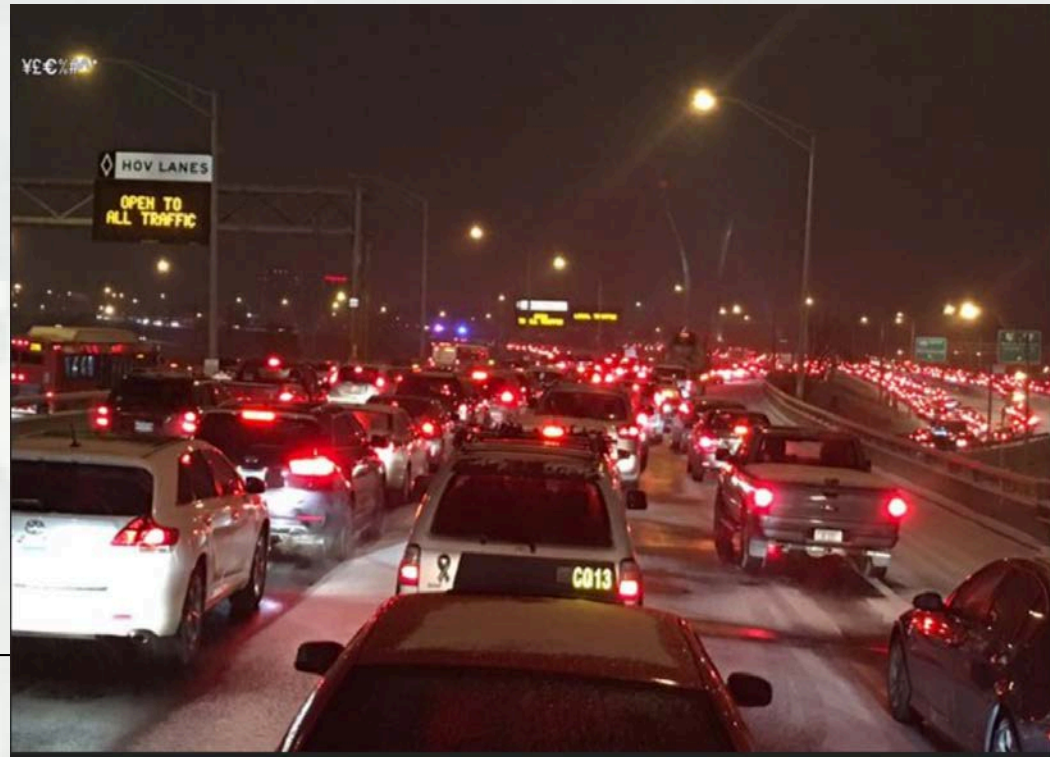
**Washington, DC January 20, 2016**

1 inch of snow melted and turned into ice.

- 767 car accidents.
- Hours of traffic delays
- Traffic jams took days to disentangle!



**Washington, DC 1937**

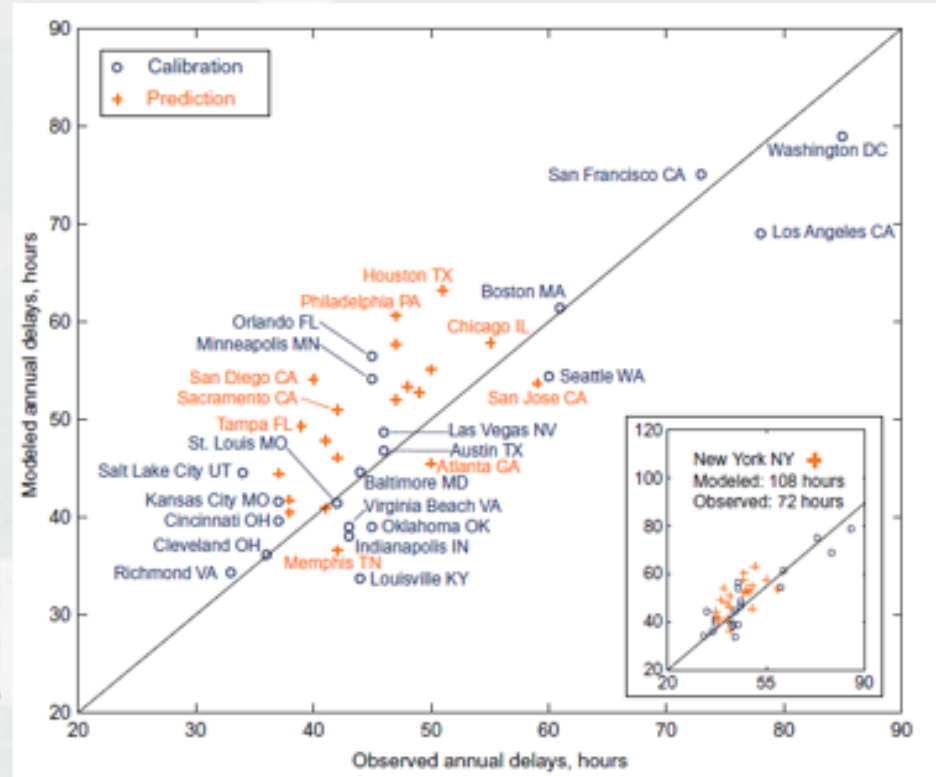


NETWORK SCIENCE

# Resilience and efficiency in transportation networks

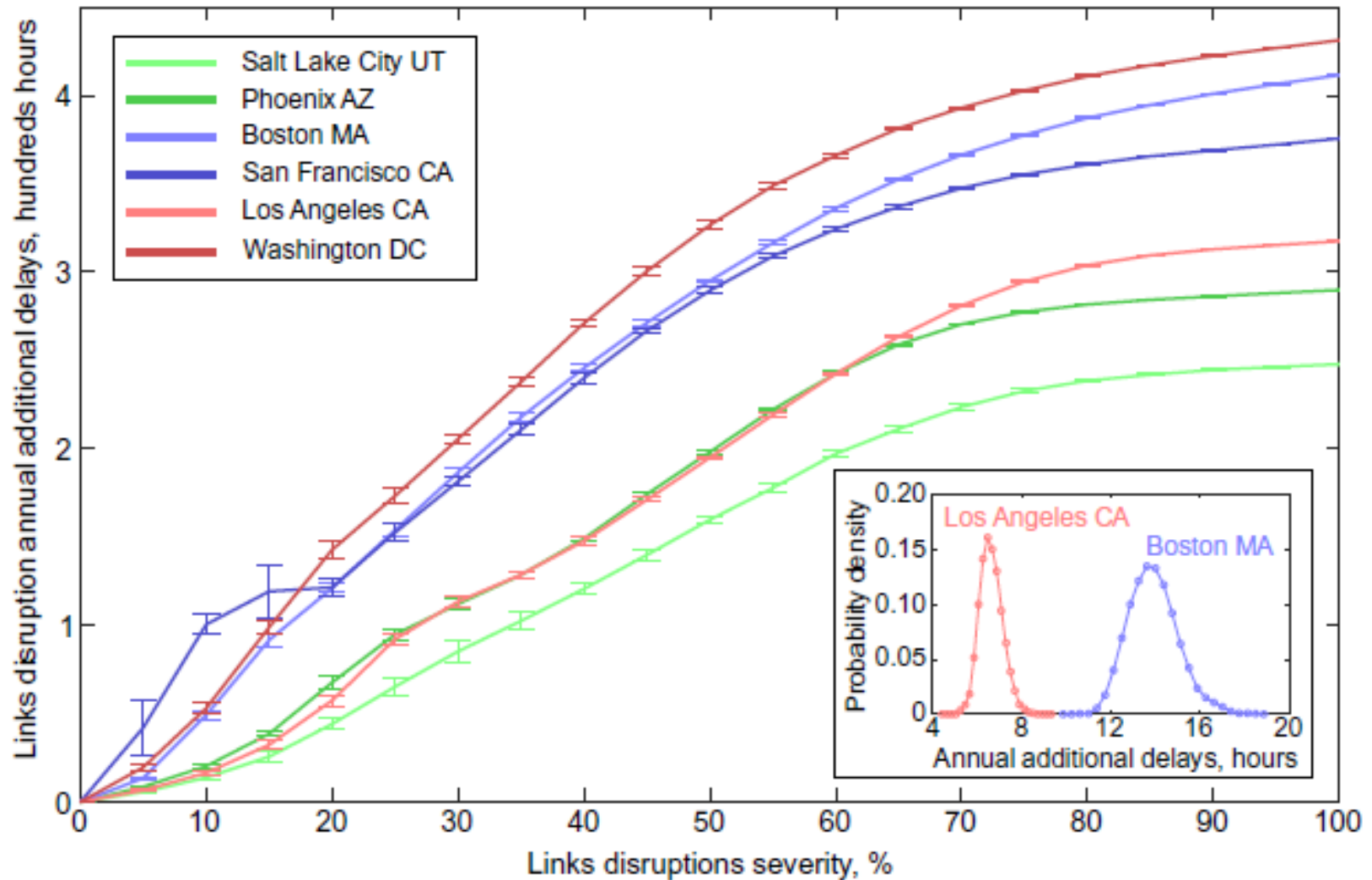
Alexander A. Ganin,<sup>1,2</sup> Maksim Kitsak,<sup>3</sup> Dayton Marchese,<sup>2</sup> Jeffrey M. Keisler,<sup>4</sup> Thomas Seager,<sup>5</sup> Igor Linkov<sup>2\*</sup>

## 40 US Cities with Different Traffic Delays



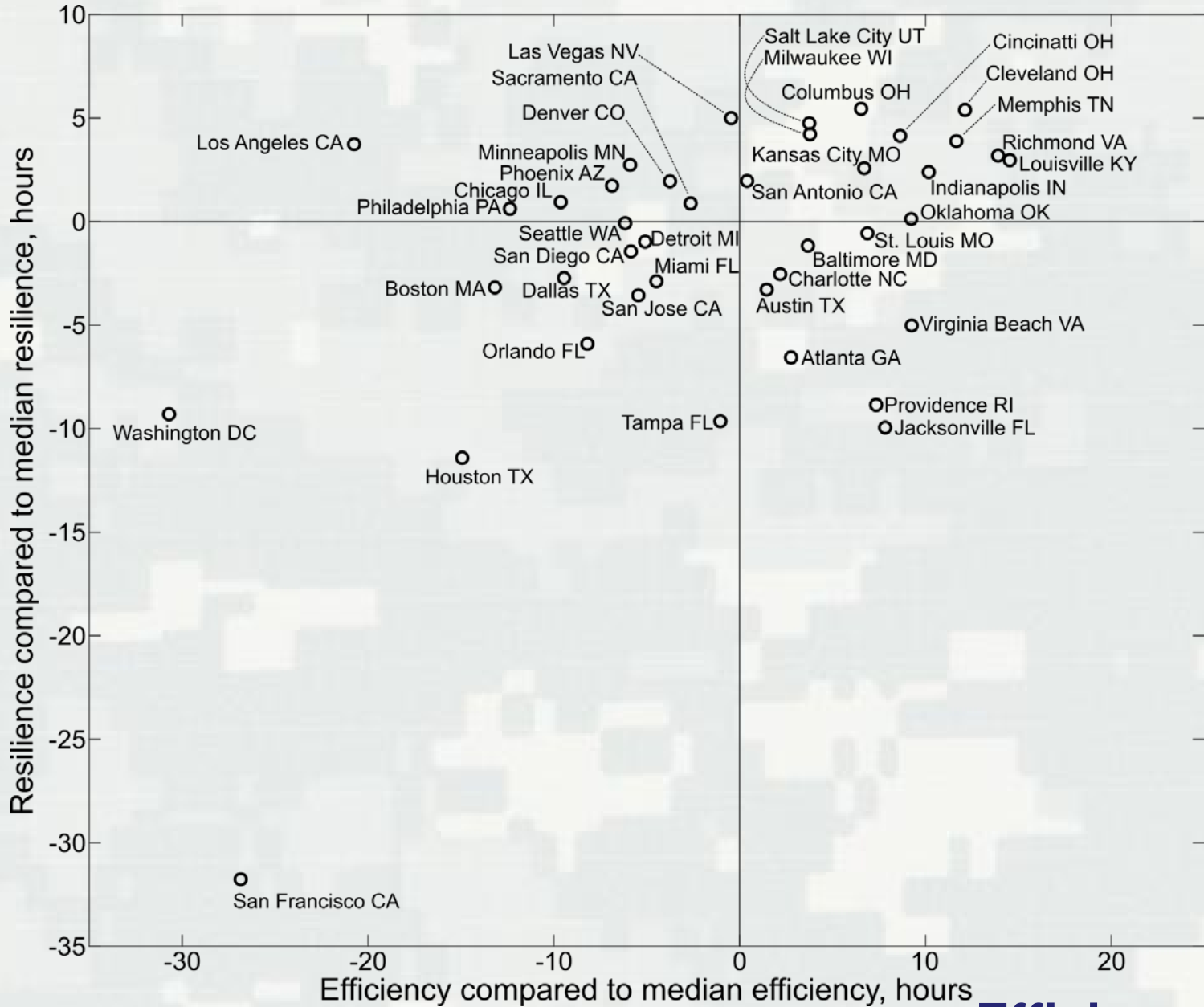


# Transportation Networks in 40 Cities



# Efficiency and Resilience do not Correlate

Resilience





# Lack of Resilience: Financial Implications

## Regional Economic Modeling (REMI)



### Input- Output

Close analysis of  
inter-industry  
relationships

### Econometrics

Advanced statistical  
analyses underpinning the  
model

### General Equilibrium

Estimate of long-run stability  
of the economy allows for  
analysis of policy decisions

### Economic Geography

Effects of geographic  
concentration of labor and  
industry

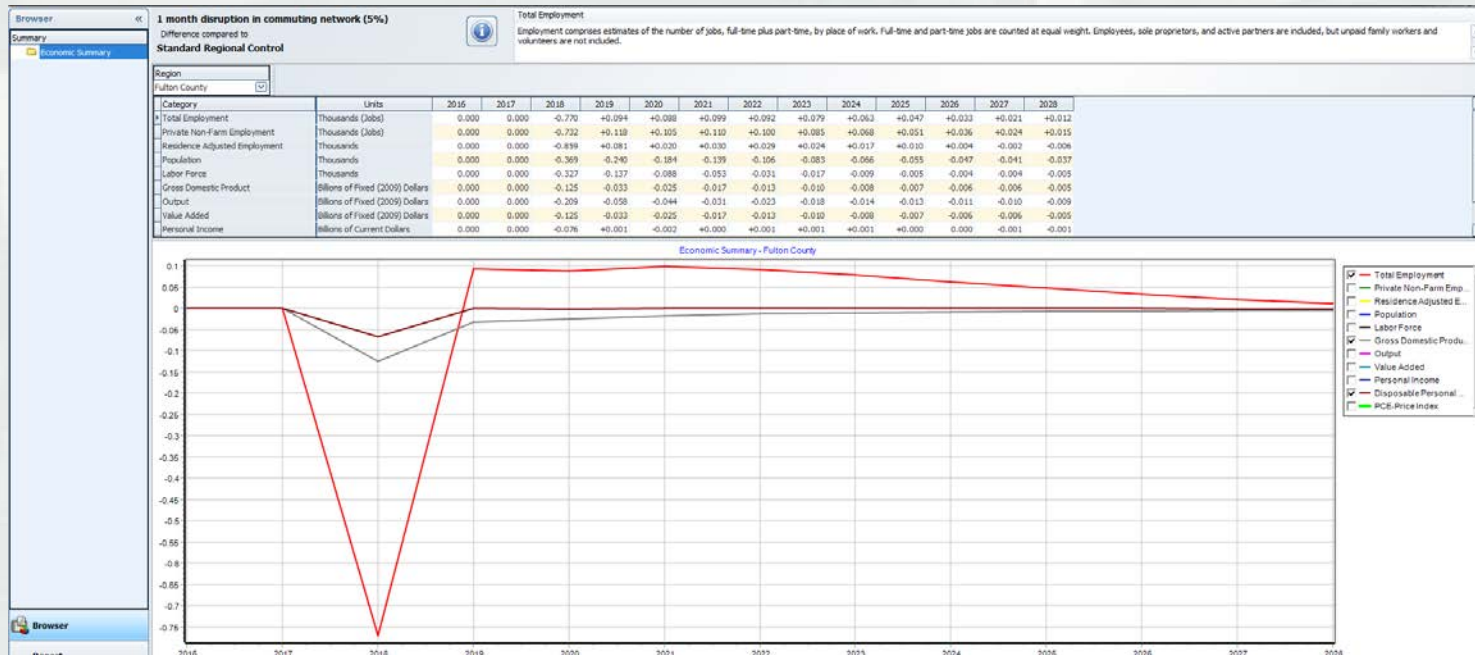


**Integrated  
REMI  
economic  
modelling  
approach**



# Atlanta

## One Month of 5% Network Disruption

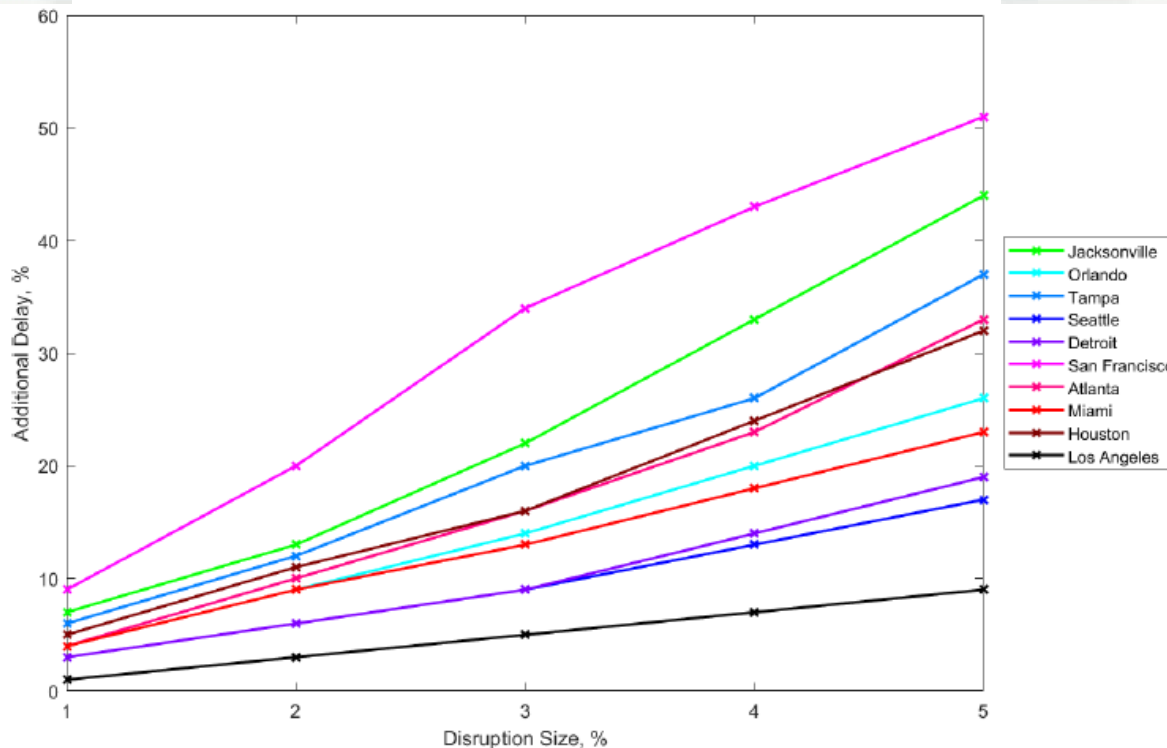


- 770 jobs lost (0.07%)
- \$125 million 2009 dollars in GDP lost (0.09%)
- \$66 million current dollars in disposable personal income lost (0.09%)



# Transportation Network Modeling

Network Science Results Translating Increasing Link Disturbed to Travel Delay



Equal levels of  
disruption

≠

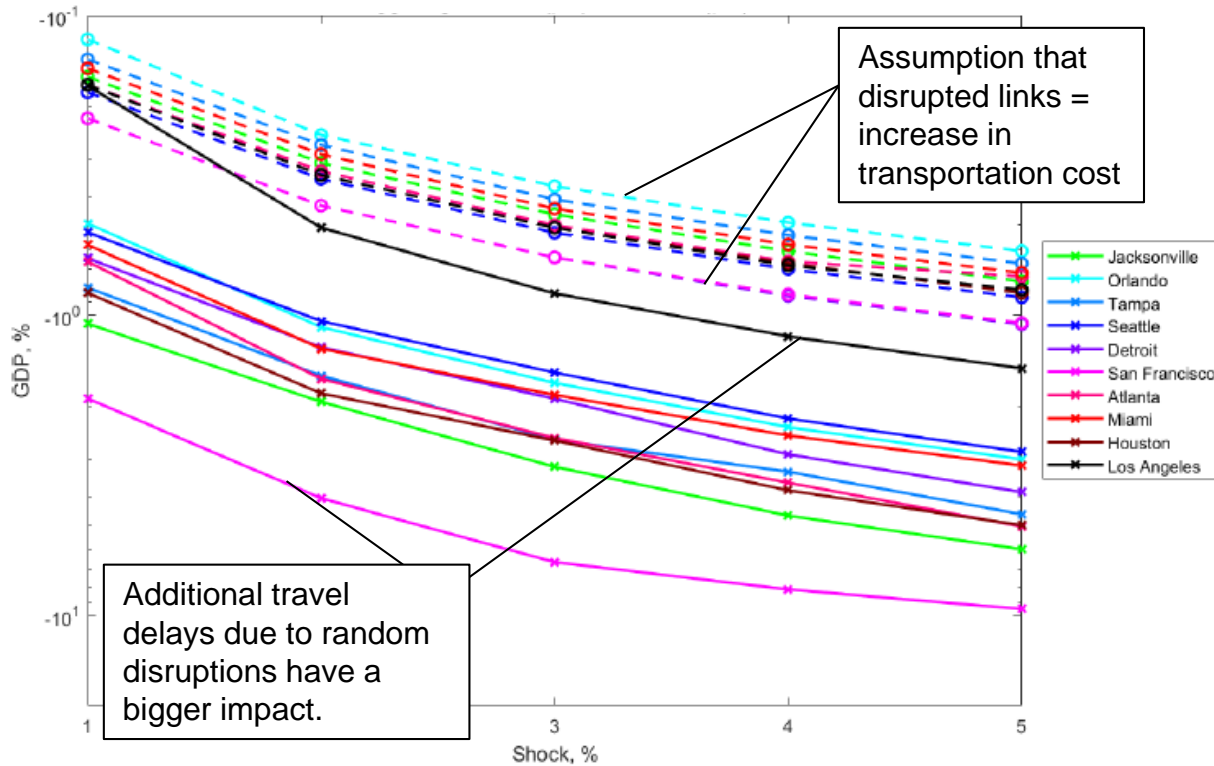
Equal delay in  
travel time  
From one city to  
another

Because road  
networks uniquely  
impact traffic flow.



# Regional Economic Impact of Transportation Network

Impact of Traffic Delays and Transportation Cost Increases on GDP



Random disruptions are harder to plan for than normal delays (congestion, etc) but we have to plan for them because they have a greater impact on regional economies.

Increasing efficiency is not an effective strategy but planning and modeling are designed to optimize efficiency.

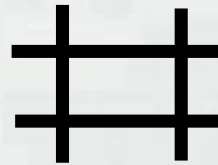
We need resilient road network configurations to avoid wide spread impacts.

And research on what configurations are most resilient.



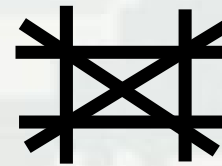
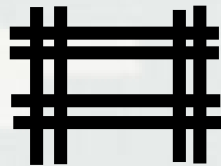
# Why Bother?

## Managing Resilience is Different than Efficiency



Current System

Design to Maximize Efficiency



Design to Maximize Resilience





Contents lists available at ScienceDirect

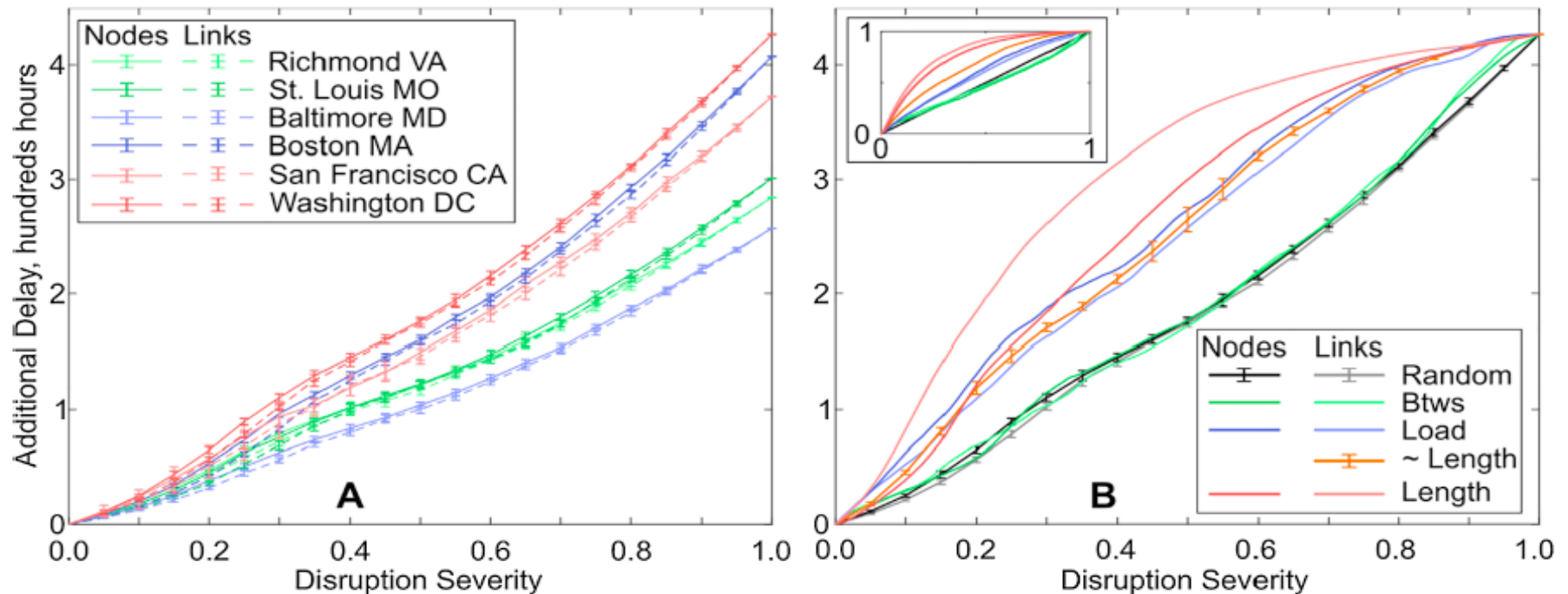
# Transportation Research Part C

journal homepage: [www.elsevier.com/locate/trc](http://www.elsevier.com/locate/trc)



## Resilience in Intelligent Transportation Systems (ITS)

Alexander A. Ganin<sup>a,b</sup>, Avi C. Mersky<sup>a</sup>, Andrew S. Jin<sup>c</sup>, Maksim Kitsak<sup>d</sup>





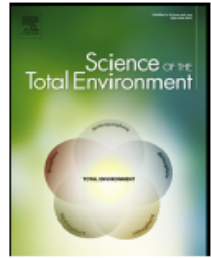
# Resilience and Sustainability



Contents lists available at ScienceDirect

Science of the Total Environment

journal homepage: [www.elsevier.com/locate/scitotenv](http://www.elsevier.com/locate/scitotenv)

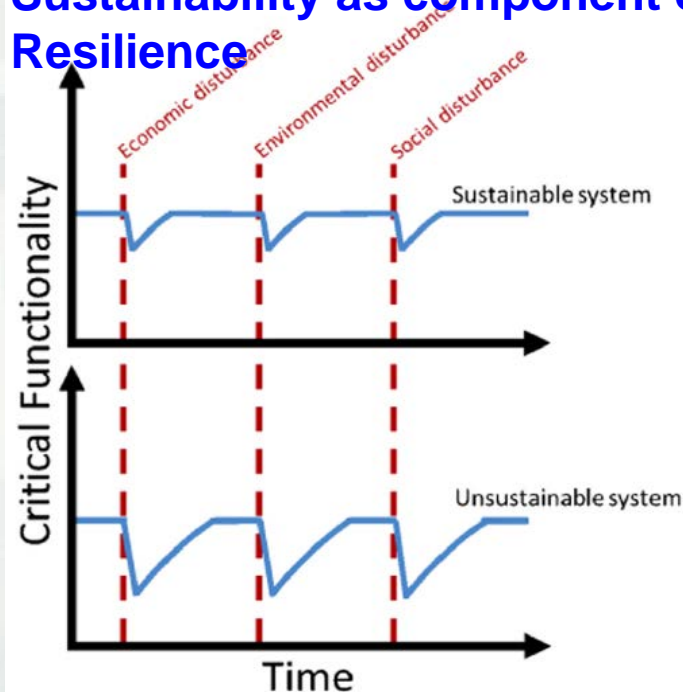


## Resilience and sustainability: Similarities and differences in environmental management applications

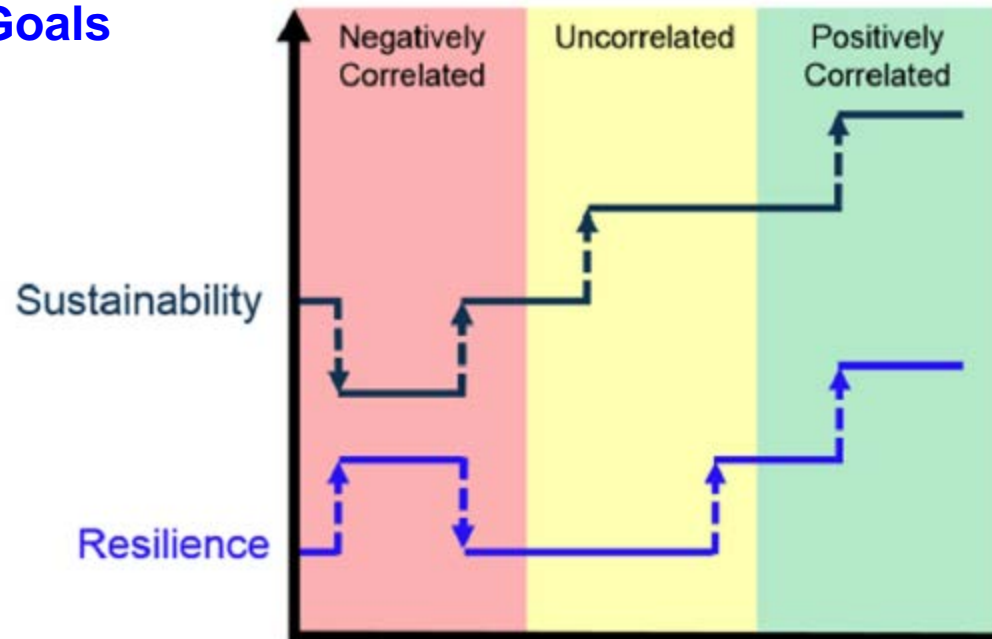


Dayton Marchese<sup>a</sup>, Erin Reynolds<sup>a</sup>, Matthew E. Bates<sup>a</sup>, Heather Morgan<sup>b</sup>, Susan Spierre Clark<sup>c</sup>, Igor Linkov<sup>a,\*</sup>

### Sustainability as component of Resilience



### Sustainability and Resilience as Separate Goals

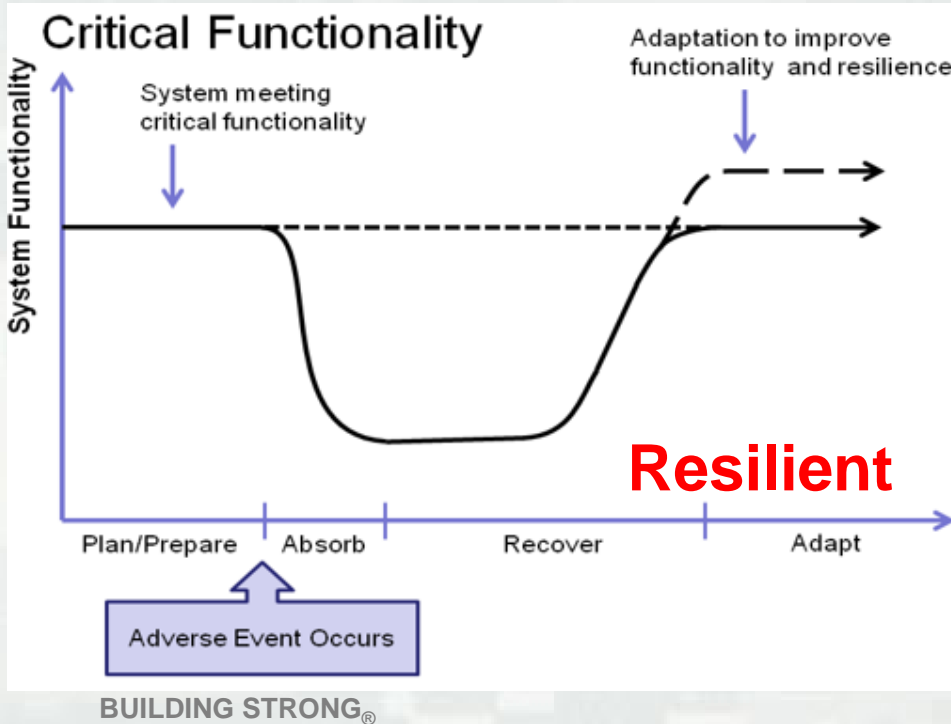


# Resilience and Smartness

## Can You Be Smart and Resilient at the Same Time?

Dayton Marchese<sup>1</sup> and Igor Linkov<sup>2\*</sup>

DOI: 10.1021/acs.est.7b0191.2  
Environ. Sci. Technol. 2017, 51, 5867–5868



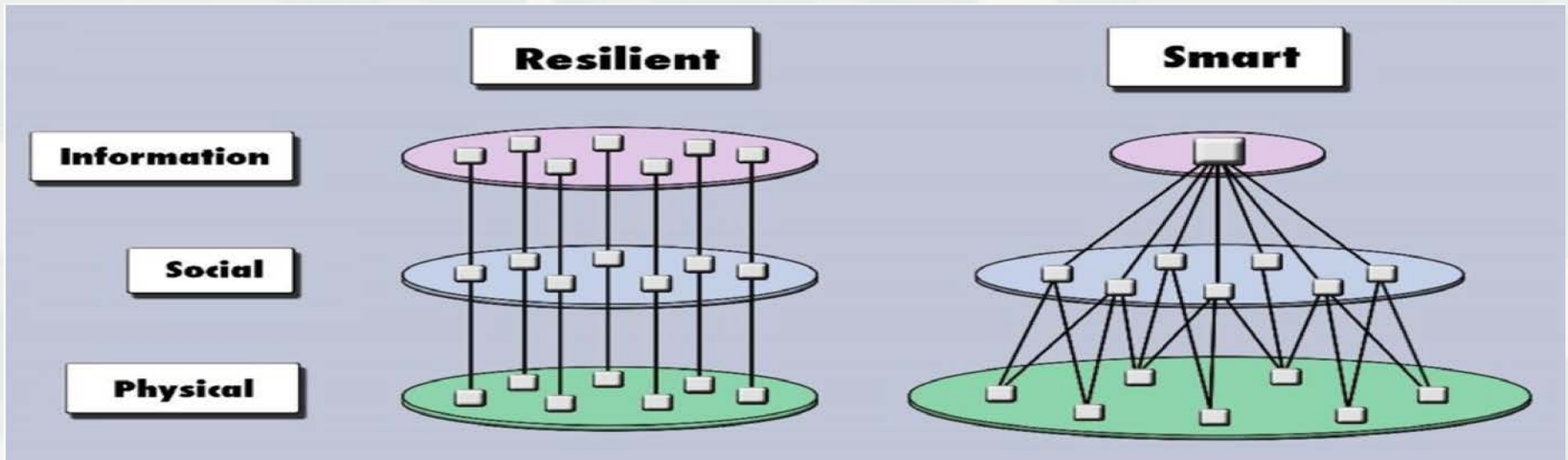
**Smart**



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# Smart vs. Resilient

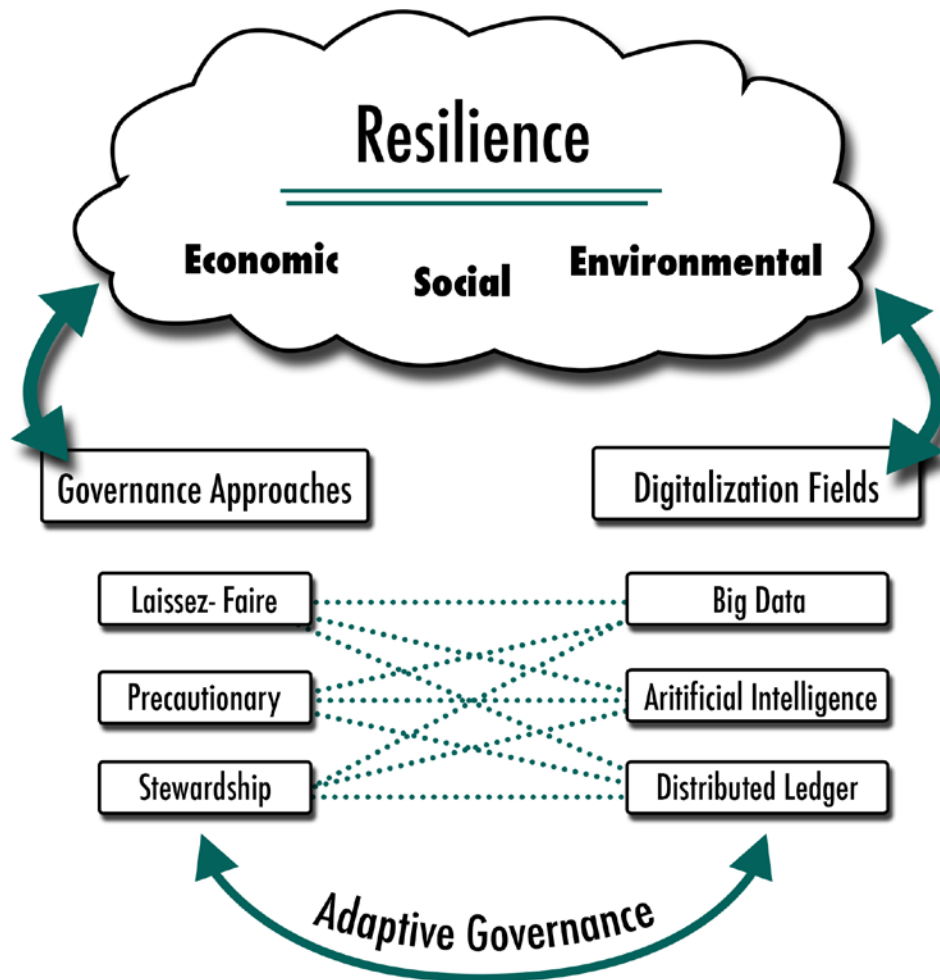


- Fully Redundant
- Greater maintenance requirements
- Functional during disruption
- **Less efficient during random attacks**

- Observe emergent patterns
- Centralized decision making
- No redundancy
- **Prone to targeted attacks**



# Resilience, Digitalization and Governance



After  
2019



**The Science  
and Practice  
of Resilience**

# Business and Resilience Value Chain

## Business Value Chain



Diagnose



Develop Options



Procure



Design/Plan



Finance



Implement



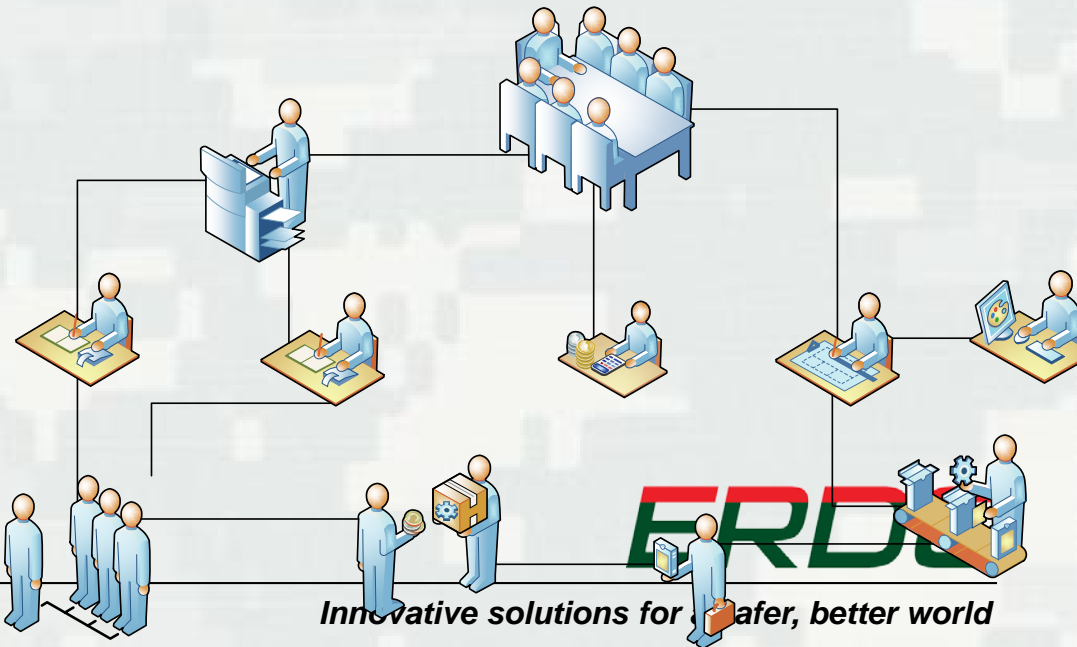
Operate



Maintain



Dispose/Reuse



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THE RESILIENCE SHIFT



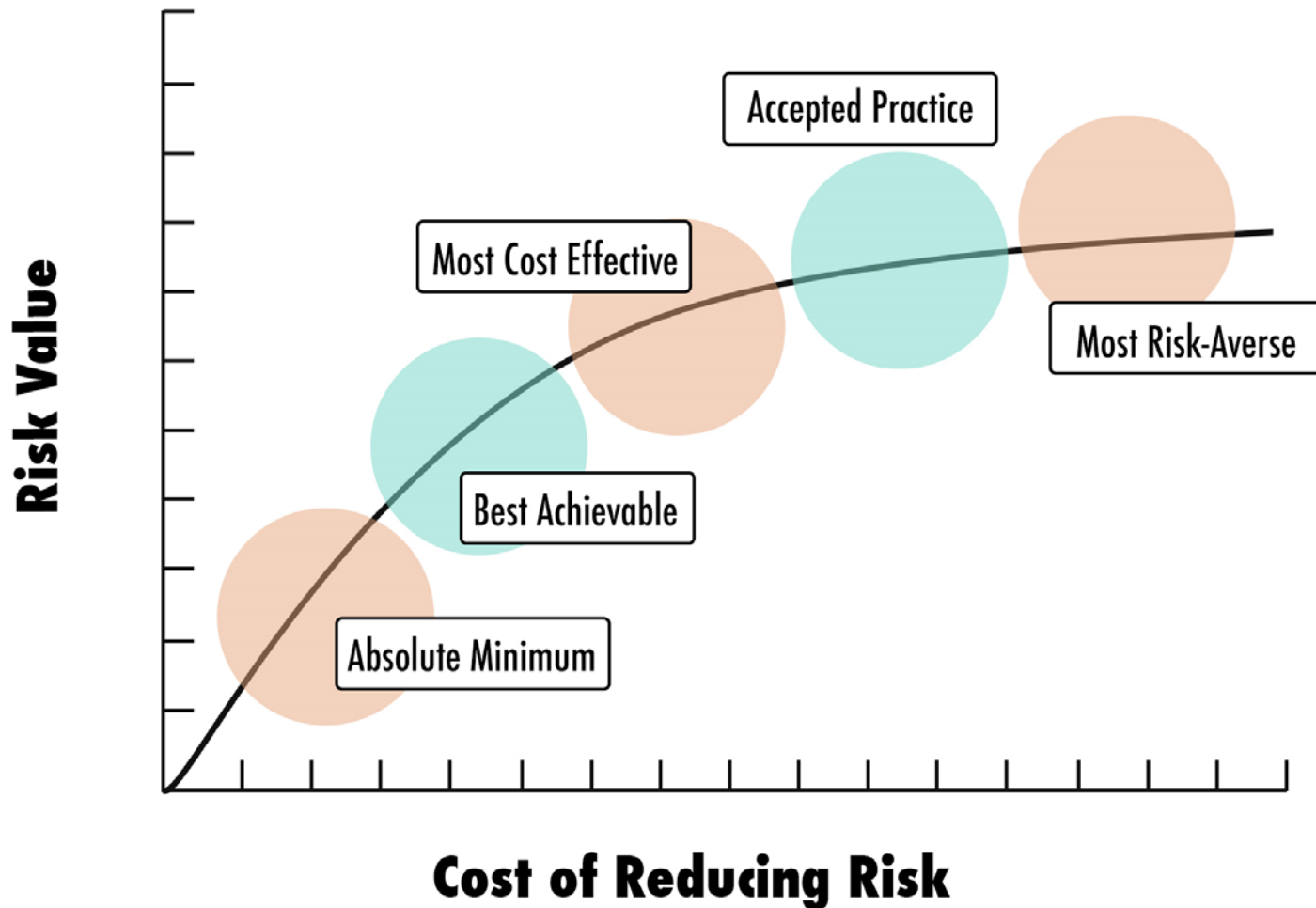
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# Buying Down Risk vs Managing Resilience?



After Bostick et al 2018

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NATO Science for Peace and Security Series - C:  
Environmental Security

# Resilience and Risk

Methods and Application in Environment,  
Cyber and Social Domains

Edited by  
Igor Linkov  
José Manuel Palma-Oliveira

 Springer



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Risk, Systems and Decisions

Igor Linkov  
Benjamin D. Trump

# The Science and Practice of Resilience

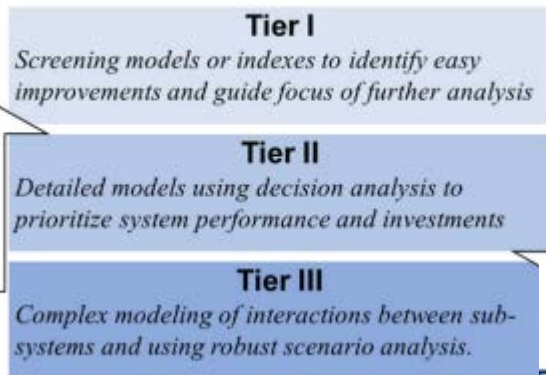
 Springer

Perspective

# Tiered Approach to Resilience Assessment

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## Resilience Tiered Approach

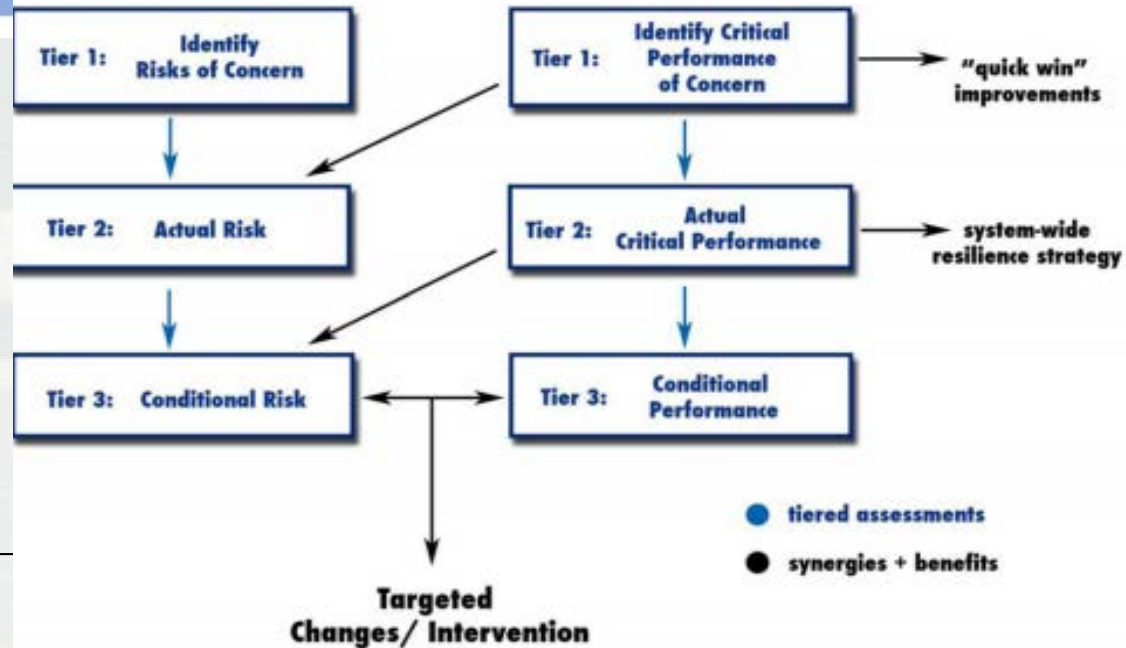


Decrease resources, capital expenditures

Increase model complexity, data needs

## Risk Assessment

## Resilience Assessment





# Omega

journal homepage: [www.elsevier.com/locate/omega](http://www.elsevier.com/locate/omega)

## Quantifying and mapping resilience within large organizations<sup>☆</sup>

**Army**

Matthew Wood, Emily Wells, Glenn Rice, Igor Linkov\*

**Ready and Resilient**

